



INDEED

Evidence - Based Model for Evaluation of
Radicalisation Prevention and Mitigation

PRACTITIONERS WORKSHOP SUMMARY REPORT

06 | 2022





TABLE OF CONTENTS

Introduction

Page 3

Executive Summary

Of the INDEED Practitioners Workshop organised on 27th-29th April 2022 in Athens

Page 5 - 7

Key Findings

Identified gaps and proposed solutions

Page 4

About Workshop

Overview, objectives and methodology



Practitioners
Workshop's
Participants





EXECUTIVE SUMMARY

INDEED Practitioners Workshop

This report presents the main findings/results of the INDEED Practitioners Workshop held in Athens, Greece on the 27–29th of April 2022. The focus of the workshop was to identify the current initiatives and evaluation frameworks deployed in preventing violent extremism (PVE), countering violent extremism (CVE) and De-radicalisation initiatives. Examples of initiatives included policies and strategies, programmes, actions, and interventions implemented by the consortium partners and external practitioners and policy makers. The main aims of the workshop were to understand the advantages and limitations of current approaches to PVE/CVE/ and De-radicalisation initiatives and how they are evaluated.

In attendance of the workshop were practitioners and policy makers from varying sectors and jurisdictions. The workshop engaged with the experts to understand:

1. Which initiatives are currently implemented and how they are evaluated;
2. What would be the ideal outcomes from their initiatives; and
3. What are the potential barriers and limitations they are experiencing that inhibit optimal process of evaluation.

The report outlines the key results of the workshop and highlights the gaps and solutions that were proposed by the participants/ stakeholders.

Click [here](#) and [here](#) to watch the Workshop Summary Videos





INDEED PRACTITIONERS WORKSHOP

Practice and Evaluation Gaps in PVE/CVE/De-radicalisation

Overview

The gap analysis Workshop brought together over 30 practitioners and policy makers from across Europe representing a wide range of sectors including law enforcement agencies (LEAs), probation, prison service, local authority, health services, social workers, and non-government organisations (NGO). The workshop focussed on identifying the current initiatives and evaluation frameworks deployed in preventing violent extremism (PVE), countering violent extremism (CVE) and De-radicalisation initiatives e.g., policies and strategies, programmes, actions and interventions implemented by the consortium partners and external practitioners and policy makers.

Objectives

The main objectives of the Workshop included:

1. Establish a baseline of core needs, gaps and potential solutions within evaluation frameworks.
2. Enable the development of new PVE/CVE and De-radicalisation initiatives and evaluation frameworks, methods and tools.
3. Identify the advantages and limitations of current approaches to PVE/CVE/De-radicalisation initiatives.
4. Map how PVE/CVE/De-radicalisation approaches are evaluated.
5. Identify the potential factors, barriers, and limitations practitioners and policy makers are experiencing that create challenges to evaluating effectively.
6. Highlight what the ideal implemented PVE/CVE/ and De-radicalisation initiative should look like.
7. Understand why evaluations have not been implemented and how this can be mitigated against.
8. Build a knowledgebase to feed into the design and development of the INDEED e-Guidebook and Training Toolkit.

Methodology

The Workshop used co-creation methodology that comprises an interdisciplinary, multi-sectoral, and participatory approach and driven by the philosophy of co-design. It enables the co-creation of individual project phases and implementing them with the close engagement of the user communities. This methodology works as a process in which participants from different disciplines share their knowledge about both the design process and the context through persistent engagement and interactions.



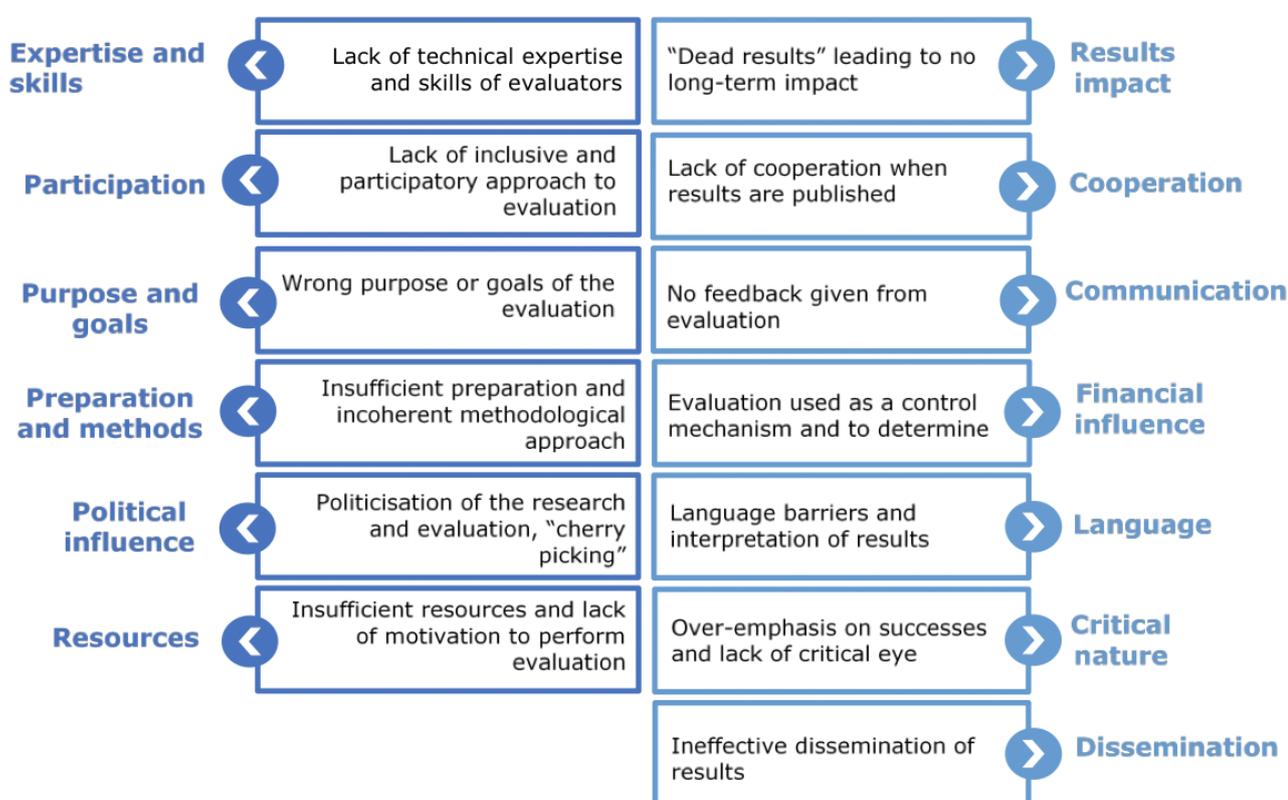
KEY FINDINGS

INDEED Practitioners Workshop

Practices impacting the evaluation of PVE/CVE/De-radicalisation

There were various conceptual and practical challenges associated with the evaluation of initiatives, programmes and policies. This can be divided into challenges related to implementing the evaluations and the results produced.

Implementing Evaluations Evaluation Results





KEY FINDINGS

INDEED Practitioners Workshop

Gaps within existing evaluation practices, approaches and methods

The main part of the Workshop focused on identifying the gaps in existing evaluation initiatives for PVE/CVE/De-radicalisation. These gaps were grouped into a total of 16 categories which can be found grouped below.

- Funding and resources
- Skills and knowledge
- Communication
- Utilisation
- Inclusion
- Methodology
- Participation
- Ownership

- Humility
- Value
- Impact
- Policy support
- Evidence (1 and 2)
- Competencies

A more detailed example of a series of gaps and proposed context-specific solutions can be seen below.

	SOLUTIONS
<p>GAP 1: Funding and resource</p> <p>Evaluation is often experienced as a burden that must be completed on top of existing work. As a result, it often does not receive dedicated funding, resources, and time to implement them effectively.</p>	<ul style="list-style-type: none"> • Mobilise the correct partners • Engage politicians and external organisations • Be transparent with funders on the impact of initiative trainings • Include evaluations in project funding • Design evaluation based on the funding • Raising awareness to policymakers and stakeholders in securing funding for evaluations • Appoint professional fundraisers • Build support from different governance levels
<p>GAP 2: Impact</p> <p>Due to how evaluation is currently practiced, it often does not have the impact required to directly impact improvements made to policy and practice. This is due to experts not learning as well as they should.</p>	<ul style="list-style-type: none"> • Increase implementation of legal frameworks in evaluations • Close the gap between practitioners and policymakers • Organise focus groups between key stakeholders • Continuous connection and cooperation with policymakers • Give user-friendly recommendations • Set the aims jointly with key stakeholders to measure the desired impacts

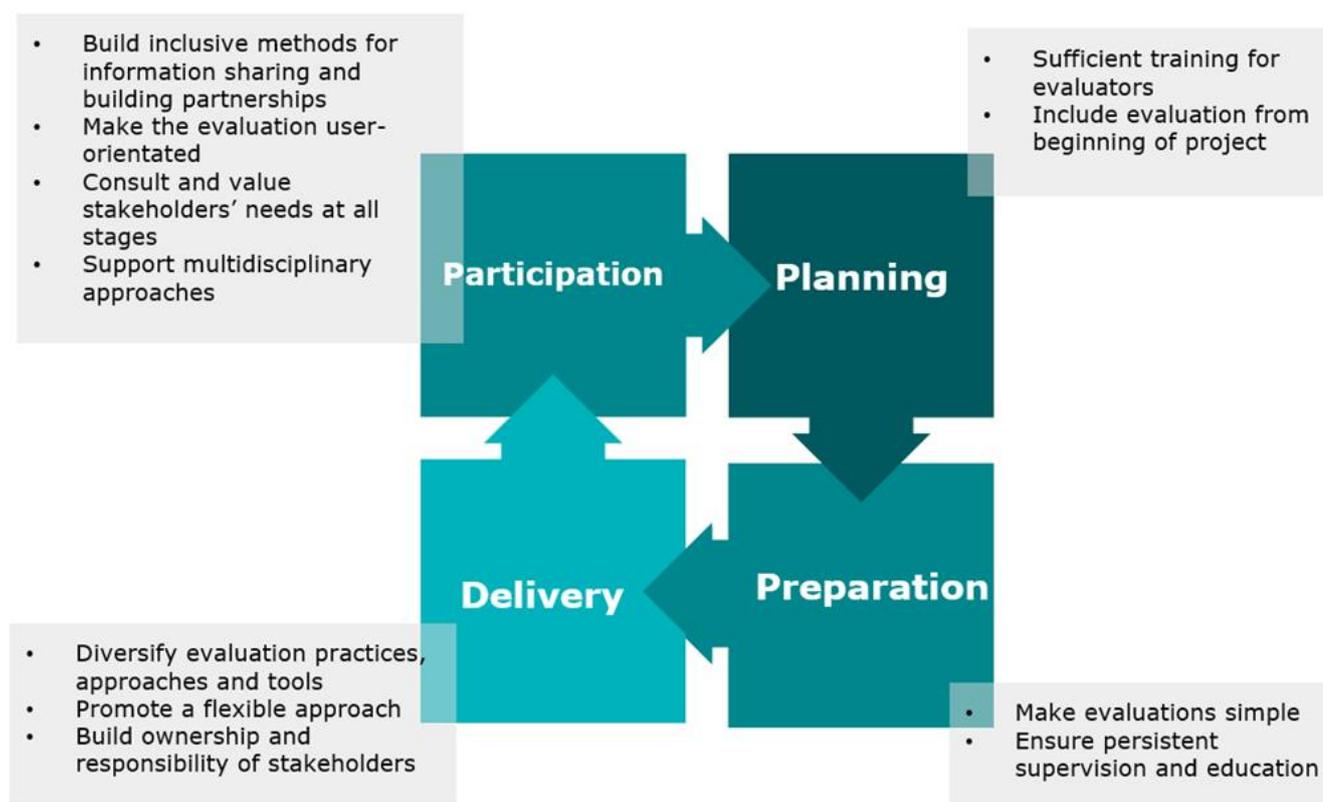


KEY FINDINGS

INDEED Practitioners Workshop

Improving evaluation practices approaches and methods

In outlining the 'bad practices' which exist in current evaluations, the participants also advised on the solutions which emphasises the significance of 'coherent' and 'systematic' efforts to help advance the rigor and sustainability of PVE/CVE and De-radicalisation initiatives. The key areas that were emphasised included "planning", "preparation", "delivery", and "participation" which could improve evaluation practices, approaches and methods.





KEY FINDINGS

INDEED Practitioners Workshop

Building a systematic approach to learning and implementing change to improve the impact of evaluation results on policy and practice.

A key focus area included discussions of how to improve the short and long-term impacts of evaluations within the policy and practice domains. The results highlighted a number of recommendations on how this can be achieved, including:

- Building transparency and openness on how the evaluation took/will take place.
- Providing feedback and open communication through safe sources.
- Adopting an inclusive change management approach to avoid resistance in implementation.
- Holding dialogue workshops with key institutions or agents within local communities (e.g. schools, police, social workers) to discuss the results.
- Contextualise the evaluation results for the respective stakeholders.

The findings of this Workshop have provided a significant foundational positioning for the INDEED project. It has provided the evidence needed to begin the development of the INDEED Evidence-Based Evaluation Model (EBEM) and EBEM-based Evaluation Tool, conduct evidence-based evaluations and design the project's training activities.



INDEED

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