



INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Deliverable No. 8.6

D8.6 Final Management and quality Report

September 2024 (M37)

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Abstract:

This document describes the progress of the INDEED project in the second reporting period, i.e., from March 2023 to September 2024 (M19-M37), and focuses on showing the objectives, milestones and results that were achieved by the end of the project. The document also provides an overview of all Work Packages with a special focus on the above elements. The report is a continuation of the deliverable [D8.5 Mid-term Management and quality Report](#), which was submitted halfway through the project and covered the months September 2021-February 2023 (M1-M18) and which described in detail the implemented project management procedures, coordination structure and key responsibilities that were performed by the individual consortium bodies. Therefore, this report should be read in conjunction with the first one ([D8.5](#)), as the management approach and quality standards have remained unchanged and continued in the second part of the project, while their description is included in detail in the first report. This document is a summary of the actions taken to effectively and efficiently manage the project in accordance with the quality standards and procedures described in the Project Management Guidebook (D8.1) as well as in line with the recommendations from the Mid-Term Review.





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Table of contents

1	Introduction	6
1.1	INDEED Project objectives and achieved results	6
2	WORK performed between M19-M37	10
2.1	INDEED Work Packages and Management	10
2.2	Brief overview of work packages implementation from M19 to M37	11
2.3	Deliverables	18
2.4	Project Milestones	22
2.5	Gantt Chart	22
2.6	Management, administration and financial tasks	23
2.7	Communication, dissemination and exploitation	26
3	Conclusions	28

List of Tables

Table 1 List of INDEED objectives and achieved results in the period M19-M37

Table 2 Overview of WP1-9 implementation with the focus on objectives, results and conclusions

Table 3 Overview of submitted deliverables from M19-M37

Table 4 List of INDEED milestones achieved in the period M19-M37

Table 5 INDEED selected meetings





List of Figures

Figure 1 INDEED Work Package Breakdown and interrelations

Figure 1 INDEED Work Package Leaders, Project Coordinator, Project Manager and PMO

Figure 3 INDEED updated Gantt chart – status as of September 2024 (M37)

Figure 4 INDEED Final Event, General Assembly, Management Meeting and other INDEED Events

List of Acronyms

Acronym	Definition
AB	Advisory Board
C&D	Communication & Dissemination
CA	Consortium Agreement
CDM	Communication and Dissemination Manager
CENTRIC	Sheffield Hallam University
CO	Confidential
CVE	Countering Violent Radicalisation
DBL	Deep Blue
DoA	Document of Action
EBE	Evidence-Based Evaluation
EBEM	Evidence-Based Evaluation Model
EC	European Commission
EIM	Exploitation and Innovation Manager
EU	European Union
GA	Grant Agreement
GA	General Assembly





GDPR	General Data Protection Regulation
GELS	Gender, Ethical, Legal and Societal Aspects
INDEED	Strengthening a comprehensive approach to preventing and counteracting radicalisation based on a universal evidence-based model for evaluation of radicalisation prevention and mitigation
KEMEA	Center for Security Studies
PATRIR	Peace Action, Training and Research Institute
PC	Project Coordinator
PM	Project Manager
PMO	Project Management Office
PPHS	Polish Platform for Homeland Security
PSO	Project Security Officer
PU	Public
PVE	Prevention of Violent Radicalisation
R	Report
SMART Hubs	Stakeholder Multisectoral Anti-Radicalisation Teams
UoH	University of Helsinki
VICESSE	Vienna Centre for Societal Security
VUB	VUB Institute for European Studies
WP	Work Package
WPL	Work Package Leader



1 INTRODUCTION

INDEED aims to strengthen the knowledge, capabilities and skills of PVE/CVE and De-radicalisation first-line practitioners and policy makers in designing, planning, implementation and in evaluating initiatives in the field, based on evidence-based approach. INDEED builds from the state-of-the-art, utilizing the scientific and practical strengths of recent activities – enhancing them with complementary features to drive advancements and curb a growing rise of radical views and violent behaviour threatening security.

The INDEED methodological framework is based on the '5I' approach i.e. 5 project phases: Identify; Involve; Innovate; Implement; Impact. At the core of INDEED's work methodology is an interdisciplinary and participatory approach, which includes the co-creation of individual project phases and implementing them with the close engagement of multi-sectoral stakeholders. The creation of SMART Hubs (Stakeholder Multisectoral Anti-Radicalisation Teams) as part of INDEED is intended to facilitate this process.

The selected results of the project are:

1. A universal Evidence-Based Evaluation Model (EBEM) for evaluating radicalisation prevention and mitigation initiatives.
2. A practical EBEM-based evaluation tool.
3. Professional e-guidebooks.
4. A collection of user-friendly repositories (repository of risk and protective factors, repository of evaluations and evidence-based practices) for practical use by practitioners and policy makers.
5. Targeted curricula and trainings (onsite/ online).
6. Lessons learnt and policy recommendations.

All results are integrated and openly accessible in the INDEED multilingual [Toolkit](#) for practitioners and policy makers in the field for the entire lifecycle of PVE/CVE and De-radicalisation initiatives, from design to evaluation.

The main objectives of the Work Package 8 (Project Management) were:

1. Facilitate the smooth and organised delivery of the INDEED project, ensuring all obligations are met with minimal interference.
2. Support the actions of the work packages, but allow the work to flow unhindered by unnecessary checkpoints.
3. Plays an integral role in maintaining connections between the project Partners and facilitating an environment conducive for integration and cooperation. The Project Management Office (PMO) and Project Coordinator are accountable for all matters connected to the Grant and Consortium Agreement; monitoring, measuring and maintaining milestones and deliverables; the management of internal communications and relations between the project consortium, specifically the Work Package Leaders and Advisory Boards; data management provisions; maintaining the high-level scope of the project in accordance with the Gantt chart and project timeline.

1.1 INDEED PROJECT OBJECTIVES AND ACHIEVED RESULTS

INDEED aimed to strengthen the knowledge, capabilities and skills of PVE / CVE and De-radicalisation first-line practitioners and policy makers in designing and evaluating evidence-





based initiatives. **Five project-specific objectives have been identified** to ensure the achievement of the overarching objective described above.

1. The first objective: *To develop a co-created evidence-based approach to the evaluation of PVE / CVE and De-radicalisation initiatives, and design, plan and implement such initiatives in proven manner* was achieved in the first period from September 2021 to February 2023 (M1-M18) and is included in the report for this period (see [D8.5](#)).
2. Objectives 2 and 3 were fully achieved in the second half of the project. See the description below.
3. Objectives 4 and 5 were partially achieved in the first half of the project and then continued and were fully achieved in the second half. See the description below.

The table below presents these objectives and the documented results that contributed to achieving the objective, along with a brief description of what the result is about.

Table 1 List of INDEED objectives and achieved results in the period M19-M37 (March 2023 – September 2024)

No	Name of the objective	Result document ed in	Description	Status
2	To foster capacity building, knowledge transfer and skills development in the evaluation of PVE/CVE and De-radicalisation initiatives and in the designing, planning and implementation of the preventive and mitigating measures.	D5.2	<ul style="list-style-type: none"> • Delivery of 15+ video interviews, 12+ webinars, 12+ podcasts, 10 multilingual learning notes. • Organisation of 2 Forums 'From Evidence to practice: Towards Improved Policy and Practices' (Forum 1, online, November 2023, Forum 2, F2F in Warsaw, combined with the Final Event, September 2024). 	<ul style="list-style-type: none"> • Achieved. <p>In the end 15 Video Interviews were produced, 26 Webinars, 15 Podcast Interviews, and 10 Multilingual Learning Notes. An additional 21 Learning Notes based on INDEED KPS were produced in English. Both Forums (Forum 1 and Forum 2) were successfully organised and implemented.</p>
		D4.4	<ul style="list-style-type: none"> • Organisation of 1 policy recommendations workshop (here). <p>The event was organised F2F in July 2024 in Riga and was attended by 35 people.</p>	<ul style="list-style-type: none"> • Achieved. <p>The workshop was attended by 35 people (not by 60 as it was proposed in DoA). The number was minimized on purpose for the effectiveness of this event. Assuming 60 people in the case of the workshop method would be too large and ineffective.</p>
		D3.3	<ul style="list-style-type: none"> • Development of one EBEM-based Evaluation Tool, tested and validated by first-line practitioners and policy makers. 	<ul style="list-style-type: none"> • Achieved. <p>Available here.</p>



			The tool is available in 10 languages.	
		D5.6 D5.7	<ul style="list-style-type: none"> A set of 2 capacity building training curricula, training package (including Trainers Manual) delivered; 2 trainings for first-line practitioners and policy makers for 59 people in total organised 1 training of trainers for 22 participants from 11 countries organised (April 2024 Cluj, Romania); 11 national cascade trainings for 10 – 40 people per country organised; 1 online training for at least 15 people delivered; 1 Policy Forum (Policy Seminar in DoA) for 70 policy makers organised (June 2024, online). 	<ul style="list-style-type: none"> Achieved. <p>Note: the original number of cascade trainings intended was 7. This target was significantly exceeded.</p>
		D5.4	<ul style="list-style-type: none"> The INDEED practical, multilingual, interactive Toolkit with e-learning suite with key results developed under the project delivered. 	<ul style="list-style-type: none"> Achieved. <p>Available here.</p>
3	To contribute to increasing the sense of security among EU citizens by improving the effectiveness of policies and security measures in the area of PVE/CVE/De-radicalisation.	D4.3	<ul style="list-style-type: none"> The Repository of Evaluations and Evidence-Based Practices developed. 	<ul style="list-style-type: none"> Achieved. <p>Available here.</p>
		D4.4	<ul style="list-style-type: none"> Organisation of 1 Policy Recommendations Workshop with the participation of practitioners, policy makers, civil society organisations and relevant stakeholders. The event was organised F2F in July 2024 in Riga and was attended by 35 people. Providing a Set of Lessons Learnt and Policy Recommendations from the planning process of evidence-based evaluation. 	<ul style="list-style-type: none"> Achieved. <p>The workshop was attended by 35 people (not by 60 as it was proposed in DoA). The number was minimized on purpose for the effectiveness of this event. Assuming 60 people in the case of the workshop method would be too large and ineffective.</p>
4	To increase the visibility of INDEED outcomes and facilitate processes for their broad use, exploitation and sustainability.	D7.5 D7.6	<ul style="list-style-type: none"> Organisation of dissemination events and activities with the use of created channels (website, social media accounts, YouTube), developed materials and established connections with relevant local, national, European and international stakeholders, sister projects (e.g. PrEval) and networks (e.g. EUCPN, RAN, UN subgroup on evaluation). 	<ul style="list-style-type: none"> Achieved. <p>More details are included in D7.6 Final Dissemination Report.</p>



		D7.7 D7.8	<ul style="list-style-type: none"> INDEED's results are exploited, exploitation workshops organised, stakeholder organisations (potential users) were contacted. 	<ul style="list-style-type: none"> Achieved.
5	To ensure ethics-centred evaluation and design, enshrining gender mainstream fundamental rights standards, and societal desirability at the core of PVE/CVE/De-radicalisation initiatives.	D6.1	<ul style="list-style-type: none"> Gender, Ethical, Social and Legal Guidelines for the project's research activities; Gender, Legal, Social and Ethical Checklist for activity assessment. 	<ul style="list-style-type: none"> Achieved in the first part of the project.
		D6.4	<ul style="list-style-type: none"> Practitioners' and Policy Makers' Awareness on Gender, Ethical, Legal and Social Aspects assessed and increased. 	<ul style="list-style-type: none"> Achieved.
		D6.5	<ul style="list-style-type: none"> Gender, Ethical, Legal and Social Aspects on PVE / CVE / De-radicalisation Initiatives and Evaluation Process analysed. 	<ul style="list-style-type: none"> Achieved.
		D6.6	<ul style="list-style-type: none"> Gender, ethical, legal and societal acceptance of the INDEED tools and outcomes ensured. 	<ul style="list-style-type: none"> Achieved.



2 WORK PERFORMED BETWEEN M19-M37

2.1 INDEED WORK PACKAGES AND MANAGEMENT

The project was divided into 9 Work Packages: WP1-WP6 on the methodology of research and innovation activities and WP7-WP9 that carry out communication, dissemination, exploitation and management activities and also the post-grant requirements related to the ethics matters. The Work Package breakdown is presented in the figure below.

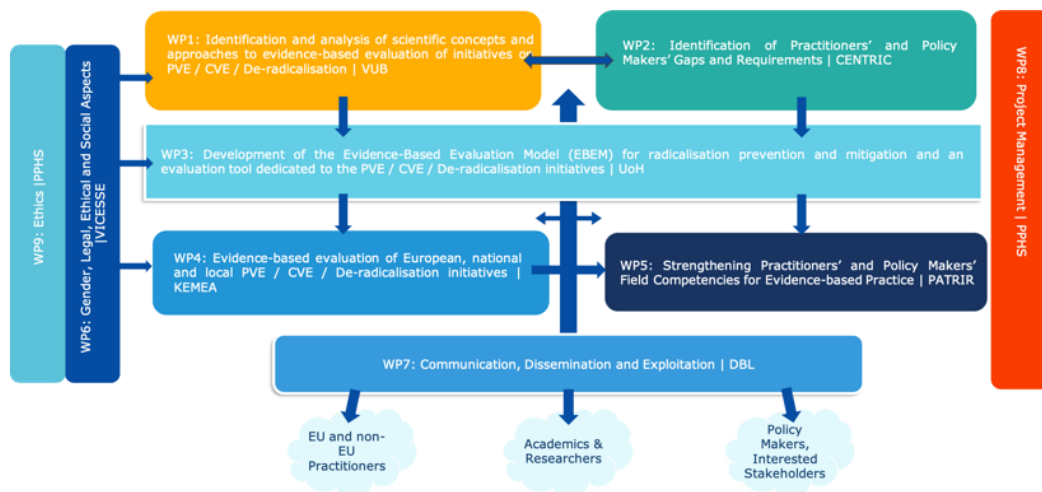


Figure 2 INDEED Work Package Breakdown and interrelations

Every Work Package had its own Leader and was the Leader's role to organise WP kick-off, create WP concept note, organise meetings and deliver its results with the involvement of other partners, including Task Leaders. Work Package Leaders were cooperating closely with the Project Coordinator, Project Manager and Project Management Office and also Task Leaders and partners involved.



Figure 3 INDEED Work Package Leaders, Project Coordinator, Project Manager and PMO



2.2 BRIEF OVERVIEW OF WORK PACKAGES IMPLEMENTATION FROM M19-M37 (MARCH 2023-SEPTEMBER 2024)

This part presents an outline of the work carried out in the second period from March 2023 to September 2024 (M191-M37) under individual Work Packages 1-9. Each WP is presented in a table with its objectives, tasks, deliverables, and status as of September 2024. At the end of each table there is a "Conclusions" section that lists additional information relevant to the work package (if any).

Table 2 Overview of WP1-9 implementation with the focus on objectives, results and conclusions

WP1 Identification and analysis of the scientific concepts and approaches to the evidence-based evaluation of initiatives on PVE / CVE / De-radicalisation				
M1-M12* WP Leader: VUB *Extended by M37				
No	Objectives	Tasks	Result	Status
1	Support the development of the evidence-based Evaluation Model (EBEM) for radicalisation prevention and mitigation, which is planned in WP3.	T1.2 T1.3	D1.2 D1.3	<ul style="list-style-type: none"> Achieved in the first period (M1-M18). <p>All the results of WP1 were used in WP3 and they constituted a key element in the design of the Evidence-Based Evaluation (EBEM) Model.</p>
2	Gather and analyse previous approaches, models and tools which have failed in tackling radicalisation; as well as those which have supported or strengthened resilience and prevention.	T1.1 T1.2	D1.1 D1.2	
3	Provide updated knowledge on existing factors and pathways into radicalisation, and factors influencing resilience to radicalisation as a key element of the methodological evaluation framework for WP3.	T1.3	D1.3	<ul style="list-style-type: none"> Achieved. <p>The Repository on Risk and Protective Factors was updated every 6 months. The last update with new studies on risk and protective factors was performed in September 2024. The repository contains 274 studies and was updated 4 times during the project. The repository is available in INDEED Toolkit.</p>
Conclusions: <p>Objectives 1-2 were achieved in the first period (M1-M18). Objective 3 was also achieved but was continued in the second period. At the end of the project, all WP1 objectives were achieved, tasks were completed and results were delivered.</p> <p>To ensure that the repository remains up to date throughout the project phase, Task 1.3 has been extended to M37 (end of the project). The extension of the work package has allowed for regular updates which have been performed every six months by the VUB. After four updates, the database includes a total of 274 studies on risk and protective factors (up from 164 studies).</p> <p>Following the recommendations from the mid-term review, an online webinar (available on the INDEED website and YouTube channel) was organised to highlight the different uses of the repository for key</p>				



groups, including policy makers, researchers and first-line practitioners. The webinar was attended by more than 100 P/CVE stakeholders. To collect feedback from the audience, the webinar included a Q&A.

To disseminate the repository to relevant stakeholders and to collect external feedback, the repository has been presented at several INDEED SMART Hub meetings including in Finland (November 2022), Greece (December 2022) and Belgium (February 2023; twice in March 2024).

The repository has been met with great interest among INDEED target groups as a collection of evidence for designing effective initiatives. In order to continue maintaining and updating the repository, a manual was created explaining how this process is organised and how to do it from the technical side (adding data to the repository). It is the intention of the consortium that the repository will be used in the work of the EU Knowledge Hub on Radicalisation Prevention, as well as used and developed further in research projects.

WP2 Identification on Practitioners' and Policy Makers' Gaps and Requirements

M1-M37
WP Leader: CENTRIC

No	Objectives	Tasks	Result	Status
1	Engage key first-line practitioners and policy makers to be involved in the INDEED activities, establish Stakeholder Multisector Anti-Radicalisation Teams (SMART Hubs) and develop a roadmap for repeat engagement throughout the project.	T2.1	D2.1 D2.2 D2.3	<ul style="list-style-type: none"> Achieved in the second period (M19-M37).
2	Identify gaps in the current designing, planning, implementation and evaluation of policies, strategies, programmes, actions and interventions in use by SMART Hub practitioners - to advance the state of the art in PVE / CVE / and De-radicalisation / and other security threat preventive measures.	T2.2	D2.4	<ul style="list-style-type: none"> Achieved in the first period (M1-M18).
3	Synthesise findings and establish a baseline of core needs, gaps and potential solutions defined by practitioners and policy makers; enabling the development of the next generation of PVE / CVE and De-radicalisation methods.	T2.4	D2.6	All WP2 results coupled with WP1 were used in WP3 to develop the Evidence-Based-Evaluation Model (EBEM) and EBEM-based Evaluation Tool. They were used in conducting the planning process of evidence-based evaluation in WP4 and in WP5 to design training activities.
3	Gather requirements for the most desirable and feasible training and evaluation tools to be developed through the INDEED project; ensuring that the project's outputs are bespoke to the needs of practitioners and policy makers.	T2.3	D2.5	

Conclusions:

Objectives 2-3 were achieved in the first period (M1-M18). In the second period, the implementation of Objective 1 was continued, which involved the inclusion of SMART Hubs in project activities and conducting an evaluation of this part. Details regarding the evaluation of SMART Hubs activities and lessons learnt are presented in deliverable D2.3 SMART Hub Roadmap Evaluation Impact Assessment delivered in September 2024 (M37).



At the end of the project, all WP2 objectives were achieved, tasks were completed and results were delivered.

WP3 Development of the Evidence-Based Evaluation Model (EBEM) for radicalisation prevention and mitigation and an Evaluation Tool dedicated to the PVE/CVE/De-radicalisation initiatives				M10-M34 WP Leader: UoH
No	Objectives	Tasks	Result	Status
1	Design, develop and verify the universal Evidence-Based Evaluation Model (EBEM) for radicalisation prevention and mitigation to allow practitioners and policy makers involved in PVE / CVE and De-radicalisation to gain insights into the most up-to-date, ethical and legal evidence-based methods, techniques and tools for evaluation of: a) policies and strategies, b) complex long-term programmes, c) short-term actions and d) and ad-hoc interventions.	T1.3	D3.1 D3.2	• Achieved. Available as one of 3 Evaluation Package elements on the Toolkit page here .
2	Develop, test and validate an EBEM-based Evaluation Tool for practitioners and policy makers.	T3.2	D3.3 D3.4	• Achieved. Available as one of 3 Evaluation Package elements on the Toolkit page here .
3	Enrich the knowledge on how to design and improve evidence-based evaluation.	T3.3	D3.5 D3.6	• Achieved. Two interactive professional e-guidebooks were written and are available in digital/printable format in 10 languages including English as part of the Evaluation Package placed in the Toolkit page here .
4	Standardise the evaluation practice through an agile and flexible solution.	T3.4	D3.7 D3.8	• Achieved. The INDEED tool proposes some standardised practical solutions for planning and implementing evidence-based evaluation.

Conclusions:

All objectives 1-4 and tasks within this Work Package have been completed.

In September 2025 (M25), the translation of two e-guidebooks into 9 languages, in a professional layout, identical to the English version, was finalised. The e-guidebooks are available in PDF format as well as on the Toolkit website as flipping pages.

In December 2023 (M28), another milestone related to this Work Package was achieved - the delivery of a tested and validated EBEM-based Evaluation Tool available online and on mobile devices. Additionally, despite the fact that the translation of the tool was not included in the DoA, the Consortium decided that the main project result would be available in English and 9 languages, similar to other materials. Translation was a time-consuming process and its implementation into 9 languages was completed in August 2024.





The Evidence-Based Evaluation Model (EBEM) delivered in the first period, as well as the EBEM-based Evaluation Tool and 2 e-guidebooks formed the INDEED evaluation package, which is available in the INDEED toolkit. The entire evaluation package was used in WP4 activities as well as in WP5 training.

All products of this package were widely disseminated, including within the framework of task T5.2 and WP7.

By June 2024 (M34), all WP3 objectives were achieved, tasks were completed and results were delivered.

WP4 Evidence-based evaluation of European, national, regional and local PVE / CVE / De-radicalisation initiatives				M18-M36 WP Leader: KEMEA
No	Objectives	Tasks	Result	Status
1	Define a methodology for selecting PVE / CVE / De-radicalisation initiatives and conducting the evaluation.	T4.1	D4.1	• Achieved.
2	Perform planning of in-depth qualitative and quantitative evaluation of selected initiatives using the Evidence-based Evaluation Tool developed under WP3, in order to assess their impact and outcomes.	T4.2	D4.2	• Achieved.
3	Gather the comprehensive knowledge on the status and quality of evaluation of PVE / CVE / De-radicalisation initiatives, in order to find out what are the strengths and weaknesses of evidence-based evaluation.	T4.2	D4.3	• Achieved. Available in the Repository of Evaluations and Evidence-Based practices on the Toolkit page here .
4	Formulate Lessons Learnt and Policy Recommendations derived from the final results of conducted planning process of evaluation.	T4.3	D4.4	• Achieved. Available in the Policy Corner on the Toolkit page. Lessons Learnt here . and Policy Recommendations here .
Conclusions: WP4 started in the second half of the project. In April 2024, we asked for an amendment to tasks 4.2 and task 4.3, as well as an extension of the duration of the entire Work package. Details on this can be found later in this report. At the end of the project, all WP4 objectives were achieved, tasks were completed and results were delivered.				

WP5 Strengthening Practitioners', Policy Makers and Field Competencies for Evidence-based Practice				M10-M37 WP Leader: PATRIR
No	Objectives	Tasks	Result	Status
1	Directly engage trainers, training institutions, policy makers and first-line practitioners to identify and map training and capacity building needs, best practices and solutions in user-based design.	T5.1	D5.1	• Achieved. This was used in WP5 to design training package.



				This deliverable is publicly available on the INDEED website under Resources Tab and Public Deliverables here .
2	Support the development of a collaborative learning field and 'community of practice' on evaluation.	T5.2	D5.2	<ul style="list-style-type: none"> Achieved. Available in the Learning Resources Tab on the Toolkit page here .
3	Create an integrated training suite, including a capacity-building tool, trainings and curricula – for both in-person training and online self-paced learning of evidence-based evaluation.	T5.3	D5.3	<ul style="list-style-type: none"> Achieved. Available in the Training Package Tab on the Toolkit page here .
4	Improve and strengthen the capacity of practitioners and policy makers to implement effective evaluations and develop an improved evidence-based design of PVE /CVE / De-radicalisation initiatives.	T5.5	D5.6	<ul style="list-style-type: none"> Achieved. This deliverable is publicly available on the INDEED website under Resources Tab and Public Deliverables here .
5	To support the general uptake of the proposed solutions and training through train-the-trainer methods and cascade trainings.	T5.5	D5.6	<ul style="list-style-type: none"> Achieved. This deliverable is publicly available on the INDEED website under Resources Tab and Public Deliverables here .
6	Create a one-stop, online multilingual Toolkit with e-learning suite that integrates the evaluation framework, all INDEED public deliverables and learning tools to maximise uptake and accessibility to the field.	T5.4	D5.4 D5.5	<ul style="list-style-type: none"> Achieved. The INDEED Toolkit with all results is available here . The e-learning suite was used for online training, which can be found in the Training package tab in the INDEED Toolkit.

Conclusions:

Most of the tasks in WP5 were implemented in the second half of the project. WP5 experienced major delays which resulted in many activities, including online training, being delivered towards the end of the project.

At the end of the project, all WP5 objectives were achieved, tasks were completed and results were delivered.

WP6 Gender, Legal, Ethical and Social Aspects				M1-M37 WP Leader: VICESSE
No	Objectives	Tasks	Result	Status
1	Guarantee that the research is carried out complying with gender mainstreaming, fundamental rights, with the European Code of Conduct for Research Integrity and in line with applicable international, EU and national law and the GDPR.	T6.1	D6.1 D6.2 D6.3	<ul style="list-style-type: none"> Achieved. Compliance with the GELS guidelines by Partners during the implementation of project activities with the support and advice of the WP Leader



				responsible for this task was implemented throughout the project implementation period. Final Gender, Ethical, Social and Legal Report on project implementation delivered.
2	Support practitioners and policy makers on increasing their awareness about gender, ethical, legal and social aspects on PVE / CVE / De-radicalisation initiatives.	T6.2	D6.4	<ul style="list-style-type: none"> Achieved in the first period. <p>In the second half of the project the work was focused on dissemination of the most important results of the report.</p>
3	Guide other WPs (WP2, WP3, WP5) in the production of content - reviewing their outcomes against the gender, ethical, legal and social implications of PVE /CVE/ De-radicalisation initiatives and their evaluation methods.	T6.2	D6.4	<ul style="list-style-type: none"> Achieved. <p>GELSA aspects were successfully implemented by WP3 and WP5 results in the second part of the project.</p>
4	Promote awareness of gender, ethical, legal and societal aspects among practitioners, policy makers and the general public.	T6.3	D6.5	<ul style="list-style-type: none"> Achieved. <p>In the second half of the project GELSA was broadly disseminated as one of the INDEED results.</p>
5	Ensure that the INDEED's results will be gender, ethically, legally and socially acceptable and will not have a negative impact on those involved and targeted through its actions.	T6.4	D6.6	<ul style="list-style-type: none"> Achieved. <p>This deliverable (Gender, Ethical, Legal and Societal Acceptance of INDEED results) is publicly available on the INDEED website under Resources Tab and Public Deliverables here.</p>
Conclusions: At the end of the project, all WP6 objectives were achieved, tasks were completed and results were delivered.				

WP7 Communication, Dissemination and Exploitation				M1-M37 WP Leader: DBL
No	Objectives	Tasks	Result	Status
1	Ensure visibility of the project and awareness about its outcomes at local, regional, national and European levels and across all groups of relevant practitioners, policy makers and stakeholders.	T7.1 T7.2	D7.1 D7.2 D7.3	<ul style="list-style-type: none"> Achieved. <p>INDEED website: https://www.indeedproject.eu</p> <p>LinkedIn profile with 2k+ followers Twitter profile with 200+ followers YouTube channel with 79 videos, 4 playlists and 1 podcast with 13 episodes</p>
2	Make project results available to the interested practitioners, policy makers and key decision makers involved in security threat prevention, with the	T7.4	D7.7 D7.8	<ul style="list-style-type: none"> Achieved. <p>These deliverables are publicly available on the INDEED website</p>



	particular attention to the area of PVE / CVE / De-radicalisation.			under Resources Tab and Public Deliverables here . Selected dissemination materials here . Events here .
3	Stimulate practitioners' community participation at all levels.	T7.3	D7.4 D7.5 D7.6	<ul style="list-style-type: none"> Achieved. <p>These deliverables are publicly available on the INDEED website under Resources Tab and Public Deliverables here.</p>
4	Link the project and interact with other related EU funded research projects, international and national initiatives implemented by MS (including these supported or recommended by RAN, EUCPN and EFUS).	T7.3	D7.4 D7.5 D7.6	<ul style="list-style-type: none"> Achieved. <p>These deliverables are publicly available on the INDEED website under Resources Tab and Public Deliverables here.</p>
5	Support exploitation of the project's results and thus contribute to sustainable progress in the domain of PVE / CVE / De-radicalisation, and potentially in the prevention of other security threats other than radicalisation.	T7.4	D7.7 D7.8	<ul style="list-style-type: none"> Achieved.
6	Support community building and stakeholders' engagement among SMART Hubs.	T7.3	D7.4 D7.5 D7.6	<ul style="list-style-type: none"> Achieved. <p>These deliverables are publicly available on the INDEED website under Resources Tab and Public Deliverables here.</p>
Conclusions: All KPIs planned for the C&D activities were achieved. At the end of the project, all WP7 objectives were achieved, tasks were completed and results were delivered.				

WP8 Project Management				M1-M37 WP Leader: PPHS
No	Objectives	Tasks	Result	Status
1	Facilitate the smooth and organised delivery of the INDEED project, ensuring all obligations are met with minimal interference.	T8.1	D8.1 D8.2	<ul style="list-style-type: none"> Achieved. <p>Management activities were continued based on the Project Management Handbook, feedback from Partners, recommendations from the Mid-Term Review and lessons learnt;</p>
2	Support the actions of the work packages, but allow the work to flow unhindered by unnecessary checkpoints.	T8.2	D8.3 D8.5	<ul style="list-style-type: none"> Achieved. <p>Management activities were continued as before, taking into account the comments and suggestions of the Partners and</p>



				the recommendations from the Mid-Term Review. Risk Management Plan was updated every 6 months.
3	Plays an integral role in maintaining connections between the project partners and facilitating an environment conducive for integration and cooperation. The PMO and Project Coordinator will be accountable for all matters connected to: a) The Grant and Consortium Agreement; b) Monitoring, measuring and maintaining milestones and deliverables; c) The management of internal communications and relations between the project consortium, specifically the work package leaders and advisory boards; d) Data management provisions; e) Maintaining the high-level scope of the project in accordance with the Gantt chart and project timeline.	T8.1 T8.2	D8.1 D8.2	<ul style="list-style-type: none"> Achieved. <p>Management activities were continued as before following the provisions of the GA and CA as well as standards and procedures described in the Project Management Guidebook;</p> <p>The Gantt chart was updated due to implemented amendments and other delays in deliverable submission, achieving milestones. The update of the Data Management Plan was not necessary.</p>
Conclusions: At the end of the project, all WP8 objectives were achieved, tasks were completed and results were delivered.				

WP9 Ethics				M1-M37 WP Leader: PPHS
No	Objectives	Tasks	Result	Status
1	To ensure compliance with the 'ethics requirements' set out in this work package.	n/a	D9.1 D9.2 D9.3	<ul style="list-style-type: none"> The update in the second part of the project was not necessary.
Conclusions: All the requirements that were specified in this additional work package proposed by the European Commission have been met.				

2.3 DELIVERABLES

Twenty-two (22) deliverables were delivered in the second half of the project, which is all that was planned. For various reasons, some of them were submitted late, which, however, did not affect the implementation of the project. Each time delays were previously communicated and confirmed with the EC Project Officer.

The table below shows all deliverables from the period with additional information about lead partner, document type, dissemination level, delivery date, and changes (if any) to the submission date. This is followed by an explanation of the selected deliverables and the reasons for their delays, and the rationale for resubmitting six (6) of them. All deliverables were created under the responsibility of the WP Leader with the participation of the Task Leaders (Lead Partners) and other Consortium Partners involved in the WP. Before submitting them to the EC, all deliverables were reviewed by the Partners, and their quality, substantive compliance and visual consistency were checked by the Project Coordinator, Project Manager / Project Management Office.





Table 3 Overview of submitted Deliverables from March 2023 (M19) to September 2024 (M37)

WP No	Deliverable No	Deliverable name	Lead partner	Type	Level	Due date	Submission month
WP1	D1.3	Two digital repositories of (1) factors/pathways leading to radicalisation and (2) factors strengthening resilience to radicalisation that present the most recent findings.	ITTI	OTHER	PU	M12	M14 Re-submission: M22 M37
	D2.3	SMART Hub Roadmap Evaluation Impact Assessment	CENTRIC	R	PU	M37	M37
WP3	D3.5	'Professional e-Guidebook on Evidence-based Evaluation' available in 10 languages.	UoH	OTHER	PU	M17	M18 Re-submission: M25
	D3.6	Professional e-Guidebook on designing, planning and implementing evidence-based practices' available in 10 languages.	UoH	OTHER	PU	M17	M18 Re-submission: M25
	D3.4	Tool testing and validating report	CENTRIC	R	CO	M24	M27
	D3.3	Developed EBEM-based Evaluation Tool that is tested and validated – available online, on mobile devices	ITTI	OTHER	CO	M25	M27 Re-submission: M28
	D3.7	Report describing the refined and optimised model and tool	ITTI	R	PU	M25	M28 Re-submission: M32
	D3.8	Final report describing the refined and optimised model and tool – second iteration of D3.7	ITTI	R	PU	M34	M34
WP4	D4.1	Compilation report of PVE / CVE / and De-radicalisation initiatives with selected initiatives to be evaluated	KEMEA	R	PU	M24	M25
	D4.2	Evidence-based evaluation planning process and data analysis report	CENTRIC	R	PU	M34	M36
	D4.3	Repository of Evidence-based Practices	ITTI	OTHER	PU	M36	M37
	D4.4	Lessons learnt and Policy Recommendations from the planning process of evidence-based evaluation	EFUS	R	PU	M36	M36
WP5	D5.3	Training Curricula and Training Support Packages available in 10 languages	PATRIR	R	PU	M24/ M30	M37
	D5.4	Toolkit for practitioners and policy makers including an e-learning suite	ITTI	OTHER	PU	M24/ M30	M24 Re-submission: M30 M37



	D5.2	Learning package (15+ video interviews, 12+ webinars, 12+ podcast interviews, 10 multi-lingual Learning Notes)	PATRIR	OTHER	PU	M37	M37
	D5.5	A refined Toolkit for practitioners and policy makers including e-learning suite	ITTI	OTHER	PU	M36	M37
	D5.6	Training Validation Report which summarises and evaluates the effectiveness of the training curricula and trainings materials	MoJ	R	PU	M36	M37
	D5.7	List of Trainers (R, PU) including persons that was trained under ToT training	MoJ	R	PU	M36	M37
WP6	D6.3	Final Gender, Ethical, Social and Legal Report on project implementation	VICESSE	R	CO	M37	M37
	D6.6	Gender, Ethical, Legal and Societal Acceptance of INDEED results	KEMEA	R	PU	M37	M37
WP7	D7.2	The Final Communication and Dissemination and Plan	DBL	R	PU	M37	M37
	D7.6	Final Dissemination Report	DBL	R	PU	M37	M37
	D7.8	Final report on Exploitation activities	PPHS	R	CO	M37	M37
WP8	D8.4	Final Risk Management Plan	PPHS	R	CO	M37	M37
	D8.6	Final Management and quality Report	PPHS	R	PU	M37	M37

Amendments

The consortium requested an extension of the project by one month, i.e. until the end of September 2024 (M37). The topic of the project extension was raised and discussed during the 10th General Assembly on 8th January 2024, followed by voting by partners in the form of a dedicated survey, in accordance with the decision-making principles set out in the Consortium and Grant Agreements.

In addition to the project extension, the following changes were also included in the amendment process.

Task no	Change
2.1	<ul style="list-style-type: none"> Changing the deadline of D2.3 'SMART Hub Roadmap Evaluation Impact Assessment' from M36 to M37. Extending the WP2 from M36 to M37.
3.2	<ul style="list-style-type: none"> Changing the name of the deliverable D3.3 from 'Developed EBEM-based Evaluation Tool that is tested and validated – available online, on mobile devices and offline' to 'Developed EBEM-based Evaluation Tool that is tested and validated – available online, on mobile devices' and related content in the report.
4.2	<ul style="list-style-type: none"> Changing the name and content of T4.2 from 'Conducting evidence-based evaluation' to 'Conducting of planning process of evidence-based evaluation'.



	<ul style="list-style-type: none">Changing the 1) name of the deliverable D4.2 'Evidence-based evaluation and data analysis report' to D4.2 'Evidence-based evaluation planning process and data analysis report' and the 2) deadline from M32 to M34.Extending the WP4 from M35 to M36.
4.3	<ul style="list-style-type: none">Changing the deadline of D4.3 'Repository of Evidence-based Practices' from M33 to M36.Changing the 1) name of the deliverable D4.4 from 'Lessons learnt and set of Policy Recommendations from the evidence-based evaluation' to 'Lessons learnt and Policy Recommendations from the planning process of evidence-based evaluation' and changing the 2) deadline from M35 to M36.
5.2	<ul style="list-style-type: none">Changing the deadline of D5.2 'Learning package (15+ video interviews, 12+ webinars, 12+ podcast interviews, 10 multilingual Learning Notes)' from M30 to M37.
6.1	<ul style="list-style-type: none">Changing the deadline of D6.3 'Final Gender, Ethical, Social and Legal Report on project implementation' from M36 to M37.Extending the WP6 from M36 to M37.
6.4	<ul style="list-style-type: none">Changing the deadline of D6.6 'Gender, Ethical, Legal and Societal Acceptance of INDEED results' from M36 to M37.
7.1	<ul style="list-style-type: none">Changing the deadline of D7.2 'Final Communication and Dissemination Plan' from M36 to M37.Extending the WP7 from M36 to M37.
7.3	<ul style="list-style-type: none">Changing the deadline of D7.6 'Final Dissemination Report' from M36 to M37.
7.4	<ul style="list-style-type: none">Changing the deadline of D7.8 'Final report on Exploitation activities' from M36 to M37.
8.2	<ul style="list-style-type: none">Changing the deadline of D8.4 'Final Risk Management Plan' from M36 to M37.Changing the deadline of D8.6 'Final Management and quality Report' from M36 to M37.Extending the WP8 from M36 to M37.

Several deliverables have been re-submitted; these are:

1. D1.3 'Two digital repositories of (1) factors/pathways leading to radicalisation and (2) factors strengthening resilience to radicalisation that present the most recent findings' submitted in M14 (October 2021) and re-submitted in M22 (June 2023) and in M37 (September 2024).
The re-submission related to updating the repository with new studies and implemented improvements.
2. D3.3 'Developed EBEM-based Evaluation Tool that is tested and validated – available online, on mobile devices' submitted in M28 (December 2023) and re-submitted in M32 (April 2024).
The re-submission related to deliverable name change.
3. D3.5 'Professional e-Guidebook on Evidence-based Evaluation available in 10 languages' and D3.6 'Professional e-Guidebook on designing, planning and implementing evidence-based practices available in 10 languages' submitted in M18 (February 2023) and re-submitted in M25 (September 2023).
The re-submission related to deliverable name change.
4. D3.7 'Report describing the refined and optimised model and tool' submitted in M28 (December 2023) and re-submitted in M32 (April 2024).
The re-submission related to translating the English version of both e-guidebooks into 9 languages and delivering them in a professional graphic layout.



5. D5.4 'Toolkit for practitioners and policy makers including an e-learning suite' submitted in M24 (August 2024) and re-submitted in M30 (February 2024) and M37 (September 2024).

The re-submission related to the addition of the e-learning suite and improvements to the Toolkit and its components.

2.4 PROJECT MILESTONES

All eleven (11) milestones have been achieved by the end of the project. The first 6 (MS1, MS2, MS3, MS4, MS5, MS10) were achieved in the first period and the remaining 5 (MS6, MS7, MS8, MS9, MS11) in the second part of the project. Details of the milestones achieved up to September 2024 (M37) are presented in the table below.

Table 4 List of INDEED milestones achieved in the period M19-M37 (March 2023-September 2024)

No	Milestone name	Related WPs	Due date (in month)	Achieved in Month	Means of verification	Status
MS 6	Final EBEM-based Evaluation Tool validated	WP3	M25 (September 2023)	M28 (December 2023)	D3.3	Achieved.
MS 7	PVE/CVE/De-radicalisation initiatives for evidence-based evaluation selected	WP4	M24 (August 2023)	M25 (September 2023)	D4.1	Achieved.
MS 8	Final INDEED Toolkit with integrated e-learning suite and all INDEED's result validated	WP5	M25 (September 2023)	M24 (August 2023) M30 (February 2024) M37 (September 2024)	D5.4	Achieved.
MS 9	Novel training curricula and Training Support Packages designed	WP5	M24 (August 2023)	M29 (January 2024)	D5.3 (submission in M37-September 2024)	Achieved.
MS 11	Projects end, all objectives reached	WP8	M37 (September 2024)	M37 (September 2024)	Final report to the EC; all deliverables submitted; results achieved.	Achieved.

2.5 GANTT CHART

The Gantt presented below was updated by the Project Management Office on regular basis and this was due to the changes indicated in the earlier points in the report (including changes made in the amendment process). The GANTT chart shows the duration of individual tasks within the work packages marked in grey, the time of submission of deliverables according to DoA (❖), delayed deliverables marked in red (❖) and re-submitted in blue (❖). Milestones are also shown as a triangle (▲). Despite quite critical delays related to selected elements in WP5 and a large number of translations of selected results and implementation of different language



versions, all project's tasks were completed, all goals were achieved, all results were delivered, all milestones were reached.

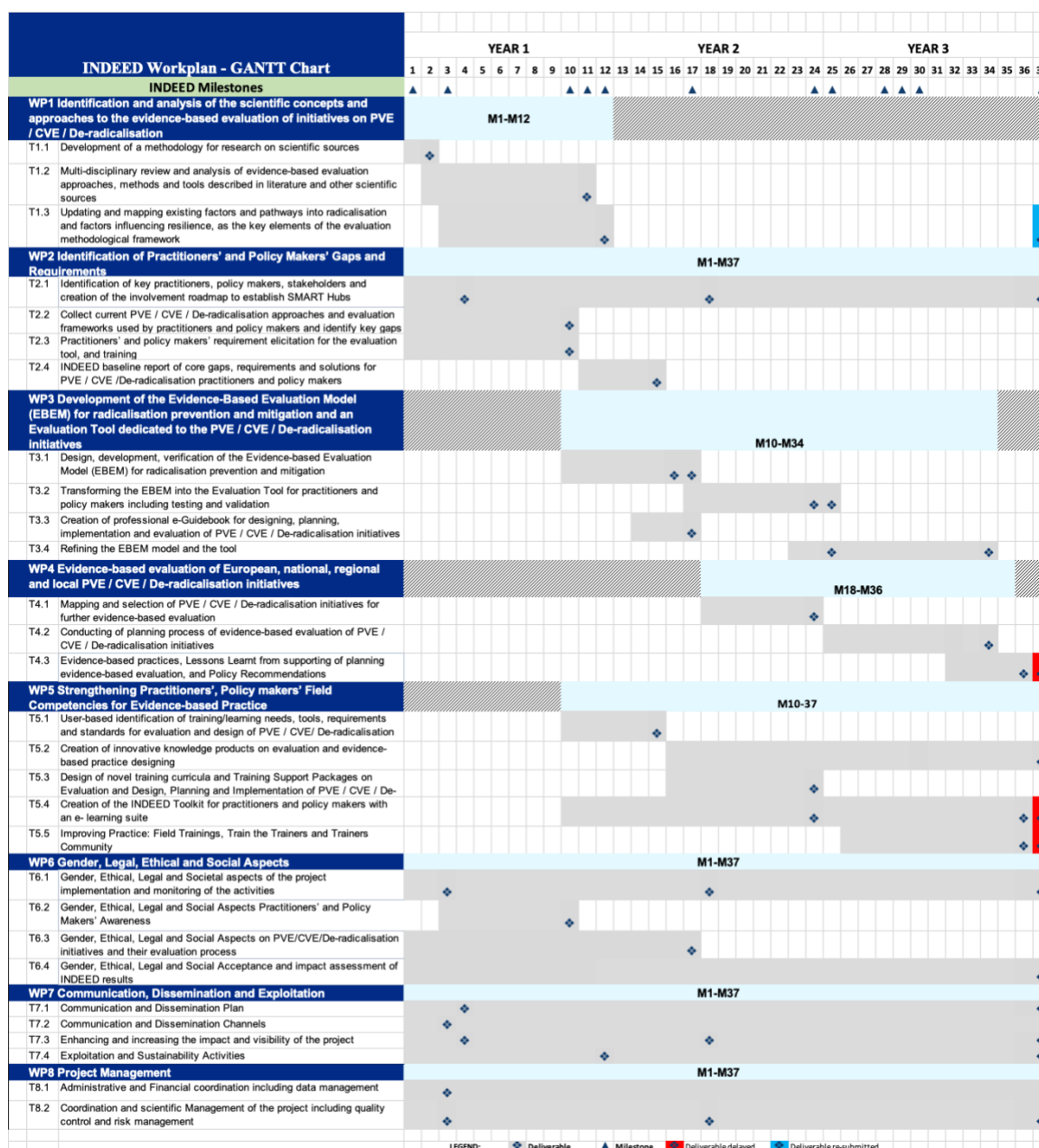


Figure 4 INDEED updated Gantt chart – status as of September 2024 (M37)

2.6 MANAGEMENT, ADMINISTRATION AND FINANCIAL TASKS

Management, similarly to the first period, was based on the guidelines presented in D8.1 Project Management Guidebook (confidential status), which was delivered in November 2021 (M3). The management structure as well as the roles of individual bodies (Project Coordinator, Project Management Office, Work Package Leaders, Consortium, etc.) and the management standards and procedures described in detail in D8.5 Mid-term Management and Quality Report (public status) did not change.



In the second period of project implementation, similarly to the first, there was no need to ask for a Security Officer advice on security concerns.

The Coordinator and the Project Management Office used the same principles and tools for internal consortium communication and management, such as:

- Regular consortium face-to-face meetings; at least once a year (General Assembly); bi-monthly online meetings (General Assembly); monthly WP Leaders meetings, Face-to-face group meetings; ad-hock meetings when needed;
- Access to an on-line communication and file sharing platform dedicated to the INDEED project - Microsoft Teams;
- Written internal progress summaries every two (2) months;
- Regular contact between the Project Manager and Project Management Office, the WP Leaders and other partners;
- Regular e-mail correspondence;
- Deliverables review process implemented;
- Task Force meetings (for specific tasks).

In the period from March 2023 to September 2024 (M19-M37), the following cyclical or one-off meetings related to project management were organised. They have been presented in the table below. After each meeting, the key points discussed were summarised and documented in meeting minutes, which were distributed among Partners and stored in the TEAMS project repository. At the end of this document there are photos from selected INDEED meetings.

Table 5 INDEED selected meetings

Meeting Type	When	Where	Format	Frequency	Goal
General Assembly with participation of Advisory Boards	March 2023 (M19)	TEAMS	Online	<ul style="list-style-type: none"> • Online: Every two months with some exceptions (summer break, Christmas break, in months when there were a lot of meetings organised as part of individual Work Packages, GAs were not held); • F2F: once per year. 	<ul style="list-style-type: none"> • To exchange with all Partners and keep all up-to date about progress and the timeline; to present the results; to highlight and coordinate ongoing and future activities; to provide a space to ask questions and bring up important topics; to plan further meetings.
	July 2023 (M23)				
	September 2023 (M25)	Sofia Bulgaria	F2F		
	January 2024 (M29)	TEAMS	Online		
	April 2024 (M32)				
	September 2024 (M37)				
WP Leaders meeting	March 2023 (twice) (M19)	TEAMS	Online	<ul style="list-style-type: none"> • Monthly, however, in the month in which GA was held, WP Leaders meetings were not 	<ul style="list-style-type: none"> • To discuss progress; to monitor and coordinate ongoing and future tasks; to discuss challenges, to mitigate risks, to
	April 2023 (M20)				
	May 2023 (M21)				
	June 2023 (M22)				
	July 2023 (M23)				
	August 2023 (M24)				
	October 2023 (M26)				



	November 2023 (M27) January 2024 (M29) March 2024 (Twice) (M31) April 2024 (M32) May 2024 (M33) (extraordinary) June 2024 (M34) July 2024 (M35) August 2024 (M36) September 2024 (M37)			always organised.	exchange, to set the priorities, to remind about the deadlines etc.
Management meeting	July 2024 (M35)	Riga, Latvia	F2F, online	<ul style="list-style-type: none"> Once 	<ul style="list-style-type: none"> To review the current status and progress of the project – all WP's objectives, results, milestones, KPIs etc. (in line with the DoA). To review the remaining tasks and to do's by the end of the project (all WPs) and planning the timeline/deadline To resolve challenges. To discuss other relevant topics related to INDEED results and project closure.
2nd International Policy & Practitioners Forum	September 2024 (M37)	Warsaw, Poland	F2F with live streaming	<ul style="list-style-type: none"> Once. 	<ul style="list-style-type: none"> To discuss innovations, developments and key issues in evidence-based evaluation, policy and practice related to INDEED and beyond. To build the community of practice – to advance the state of policy and practice and the development of a community of practice for evidence-based evaluation.
Final event	September 2024 (M37)	Warsaw, Poland	F2F with live streaming	<ul style="list-style-type: none"> Once. 	<ul style="list-style-type: none"> To present and disseminate the INDEED results;



- To discuss the INDEED Legacy and possible ways forward;
- To close the project.

Regular internal financial monitoring was also carried out using a dedicated form. Financial data collection took place every 6-8 months. In the case of underspending or overspending, the Project Coordinator and PMO organised bilateral discussions with the partners concerned to clarify these issues. In addition, all financial inquiries from Partners sent via email have been answered.

2.7 COMMUNICATION, DISSEMINATION AND EXPLOITATION

All activities related to Communication and Dissemination by the end of the project were described in detail in deliverable **D7.6 Final Dissemination Report**, prepared by Deep Blue - INDEED C&D Manager. The report is publicly available on the INDEED website.

The exploitation-related work during the second period followed a strategy outlined in a prior deliverable **D7.7 Initial Exploitation Plan**. The **Final report on Exploitation** (D7.8) was delivered in September 2024 (M37) and presented how the proposed exploitation strategy was implemented.





INDEED

Evidence-Based Model for Evaluation of
Radicalisation Prevention and Mitigation

D8.6 Final Management and quality Report
Version: 1.0



Figure 4 INDEED Final Event, General Assembly, Management Meeting and other INDEED Events



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3 CONCLUSIONS

The proposed project management approach and quality control mechanisms contributed to the successful completion of the project objectives. Strong coordination and management provided by the Coordinator, Project Management Office, Work Package Leaders and Task Leaders as well as effective risk management and communication efforts, combined with quality assurance processes, ensured that the project was delivered efficiently and to a high standard.

The weak points include too many deliverables planned for the last months of the project, which resulted in a significant overload.

The lessons learnt from this experience will form the basis for improving future project delivery and management strategies.

