



INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

INDEED Final Event and 2nd International Policy & Practitioners Forum

Day 2

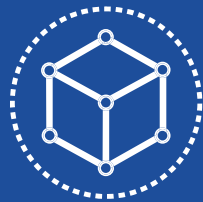
Thursday 12th September 2024 | 9:00 – 19:00 CEST

indeedproject.eu

INDEED FINAL EVENT & FORUM, 11-13/09/2024, WARSAW



This project has received funding by the European Union's Horizon 2020 research and innovation programme H2020-SU-SEC-2020 under grant agreement no 101021701



INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Arrival, welcome & networking

9:00-9:30

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INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Opening plenary and welcome from INDEED, European Commission, OSCE and RMME WG of the UN Global Counter-Terrorism Coordination Compact

9:30-10:15

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Opening plenary and welcome

9:30-10:15



Kai Brand-Jacobsen

PATRIR



Katarzyna Cuadrat-Grzybowska

European Commission



Gerrit Zach

OSCE



Katharina Kayser

UNODC, Independent
Evaluation Section



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1st Parallel working sessions – overview

10:30-12:00

10:30 12:00

1st parallel working sessions

Addressing the evolving landscape of radicalisation and violent extremism in Europe:

A conversation on critical emerging trends, key issues and dynamics in radicalisation and violent extremism in Europe. How policy, practice and evaluation need to evolve to address it?

Room: Loft (1st floor)

Moderator: Isabella Pirlogea, PATRIR

Speakers:

- Francesco Marone, Italian Institute for International Political Studies
- Daniel Perez, FUNDEA
- Gerrit Zach, OSCE
- Paweł Kuczynski, Collegium Civitas
- Rositsa Dzhhekova, Violence Prevention Network

Evolving the frontiers of evidence-based evaluation in the P/CVE and De-radicalisation fields

From INDEED to key developments across Europe and internationally, a deep dive into key innovations. What can be done to improve evidence-based evaluation in practice in the field?

Room: Industrial (ground floor)
live streaming available

Moderator: Anastasios Valvis, KEMEA

Speakers:

- Katharina Kayser and Moritz Schuberth, RMME WG of the UN Global Counter-Terrorism Coordination Compact, UNODC Independent Evaluation Section
- Aileen van Leeuwen, International Centre for Counter-Terrorism
- Annelies Pauwels, Flemish Peace Institute
- Kai Brand-Jacobsen, PATRIR

Gender, Ethical, Legal and Societal Aspects (GELSA) of P/CVE and De-Radicalisation Evaluations and Initiative Design:

INDEED insights on how do we best evolve stakeholders in evaluation. How to ensure authentically inclusive, participatory and good practices in the field – towards inclusive rigour and how to apply it in practice?

Room: Flow (2nd floor)

Moderator: Denitsa Kozhuharova, LIF, INDEED Ethical & Legal Advisory Board

Speakers:

- Norbert Leonhardmair, VICESSE
- Carys Evans, ConnectFutures
- Gazbiah Sans, PVE Works
- Claudia Wallner, RUSI



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Addressing the evolving landscape of radicalisation and violent extremism in Europe

10:30-12:00



Isabella Pirlogea

PATRIR

MODERATOR



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Addressing the evolving landscape of radicalisation and violent extremism in Europe

10:30-12:00



Francesco Marone

ISPI



Daniel Perez

FUNDEA



Gerrit Zach

OSCE



Paweł Kuczyński

Collegium Civitas



Rositsa Dzhekova

Violence Prevention
Network



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New societal approaches into P/CVE

*Euro-Arab Foundation
for Higher Studies*

Daniel F. Pérez García



INVESTIGACIÓN & PROYECTOS
FUNDACION EUROARABE



FUNDACION EUROARABE

المؤسسة الأوروبية-العربية

FUNDACIÓN EUROÁRABE DE ALTOS ESTUDIOS
San Jerónimo, 27. Granada
Tlf. 958206508
<https://projects.fundea.org>



FUNDACION EUROARABE

المؤسسة الأوروبية-العربية

EUROARAB FOUNDATION
FONDATION EURO-ARABE

Un espacio para el diálogo y la cooperación entre Europa y el Mundo Árabe
فضاء للحوار و التعاون بين أوروبا و العالم العربي



www.fundea.org



Ministry of the
Finland



European Projects



Raising awareness on Radicalisation



- Exchange of best practices
- Training for frontline practitioners
- Academic publications
- Public policy recommendations
- Strategic Communications Directorate
- Capacity building for Member States
- Research Conferences

Radicalisation Awareness Network



New tactics, old strategies

- *Internationalization of common frames*
 - Different contexts, but similar core values & prejudices
- *Capitalisation of common social grievances & gaps in public policies*
- *Sharing the “highest enemy”*
 - Gender – LGTBI
 - Muslim / arab communities
 - Jewish communities
 - Lefties organisations
 - Liberal institutions
- *“Not probable, but possible” alliances with malign actors*



From the “terrorist trap” to the “extremist trap”

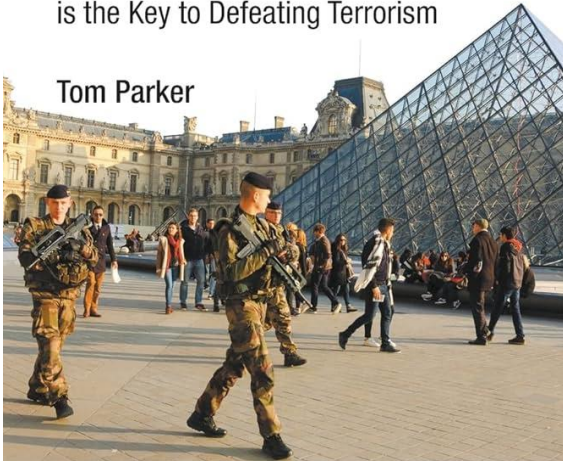
Insurgency & Terrorism Series

Volume
12

Avoiding the Terrorist Trap

Why Respect for Human Rights
is the Key to Defeating Terrorism

Tom Parker



 World Scientific

“The terrorist trap” A response to terrorism that:

- 1. Polarizes society*
- 2. Alienates potential allies*
- 3. Requires an unsustainable commitment*
- 4. Undermines your own legitimacy*
- 5. Strengthens opponents*

Action-repression-action

From the “terrorist trap” to the “extremist trap”



“The extremist trap” A response to extremism that:

1. **Mainstreams the extremist agenda**
2. **Focus on narratives and not in psychosocial needs and networks**
3. *Polarizes society*
4. **Cut social cohesion “not to lose elections”**
5. **Unprotects minorities in favour of the hegemon**
6. *Alienates potential allies*
7. *Requires an unsustainable commitment*
8. *Undermines your own legitimacy*
9. *Strengthens opponents*
10. **Erodes liberal democracy, the rule of law and the welfare state.**



Avoid transfer between prevention pyramid levels

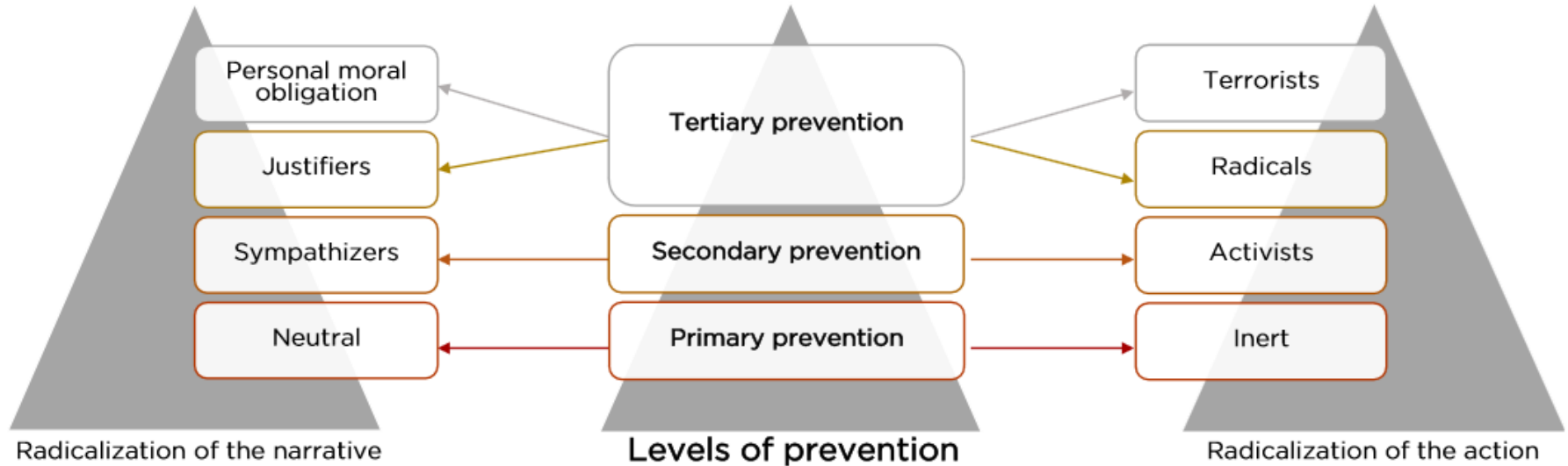


Figure 7. Levels of prevention of radicalization according to the different levels of radicalization of narrative and action. Own elaboration.

New societal approaches into P/CVE

- Prioritising **social cohesion initiatives** to address underlying social grievances and strengthen community resilience against extremist narratives and inspired activities.
- The mainstreaming of P/CVE policies, integrating them into **broader security and governance frameworks**.
- Incorporating **emotional governance** strategies to navigate uncertainty and promote mental health well-being within communities.
- Implementing **strategic communications** (stratcomms) campaigns featuring new, credible voices to counter misinformation and extremist propaganda effectively.
- Transitioning from youth-informed to **youth-led policy-making**, empowering young people as agents of change in shaping responses to societal challenges.
- Emphasising **gender mainstreaming as a cross-cutting element in P/CVE policies** to ensure that gender perspectives are integrated into all aspects of programme design, implementation, and evaluation.

Thanks for your attention!

dperez@fundera.org



INVESTIGACIÓN
& PROYECTOS

FUNDACION EUROARABE



Ministry of the Interior
Finland



FUNDACION EUROARABE

المؤسسة الأوروبية-العربية

Toxic masculinity: Radical football fans in Poland

or rites of passage:
some steps toward
communities: fanatics >
patriots > far-right
nationalists

Paweł Kuczyński,
Collegium Civitas



No law, no ban spoil
our fun



Streetwear shop: „Furia” (Fury) – how to be a man



Step no 1: Group



Step no 2: Get up
and fight



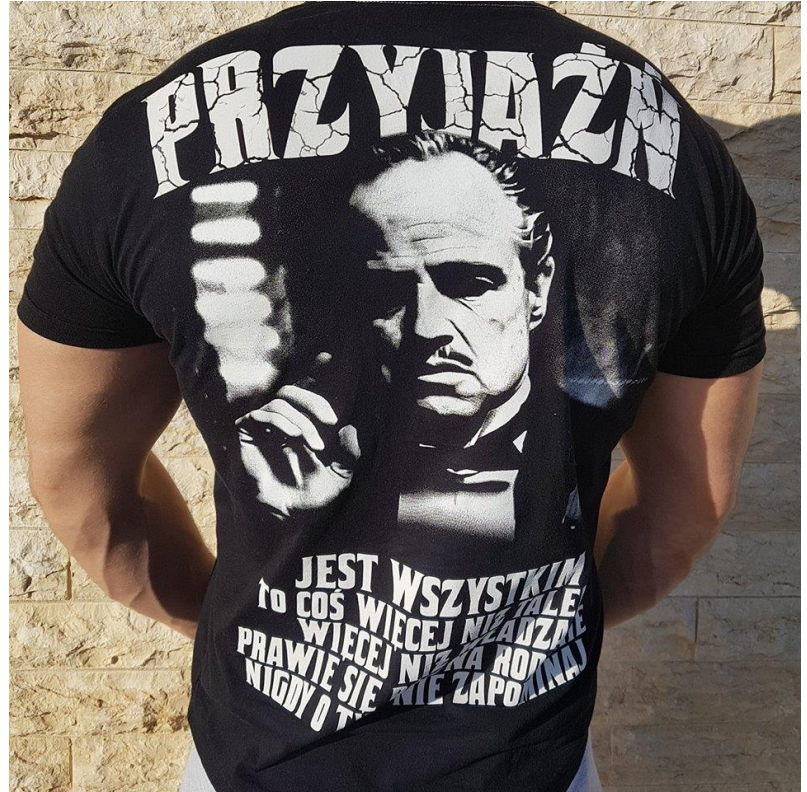
Step no 3: All or
nothing



Step no 4: Never give
up



Step no 5:
Friendship is
everything



Pride
"I will never be
ashamed of my
country"



Warsaw Uprising 1944 - Legia Fans



Poster: Commemoration events "Instead of dressing like an idiot, visit a grave of a Polish patriot". Poster condemns Western celebrations of Halloween and encourages the Polish way of celebrating All Saints Day and celebrating Polish heroes.



*Poland without
LGBT is the most
beautiful*

(J.Brudziński)



TRYBALSKI
© photo by trybalski.com

They are strange

*LGBT are not people
but ideology*
(J. Żatek)

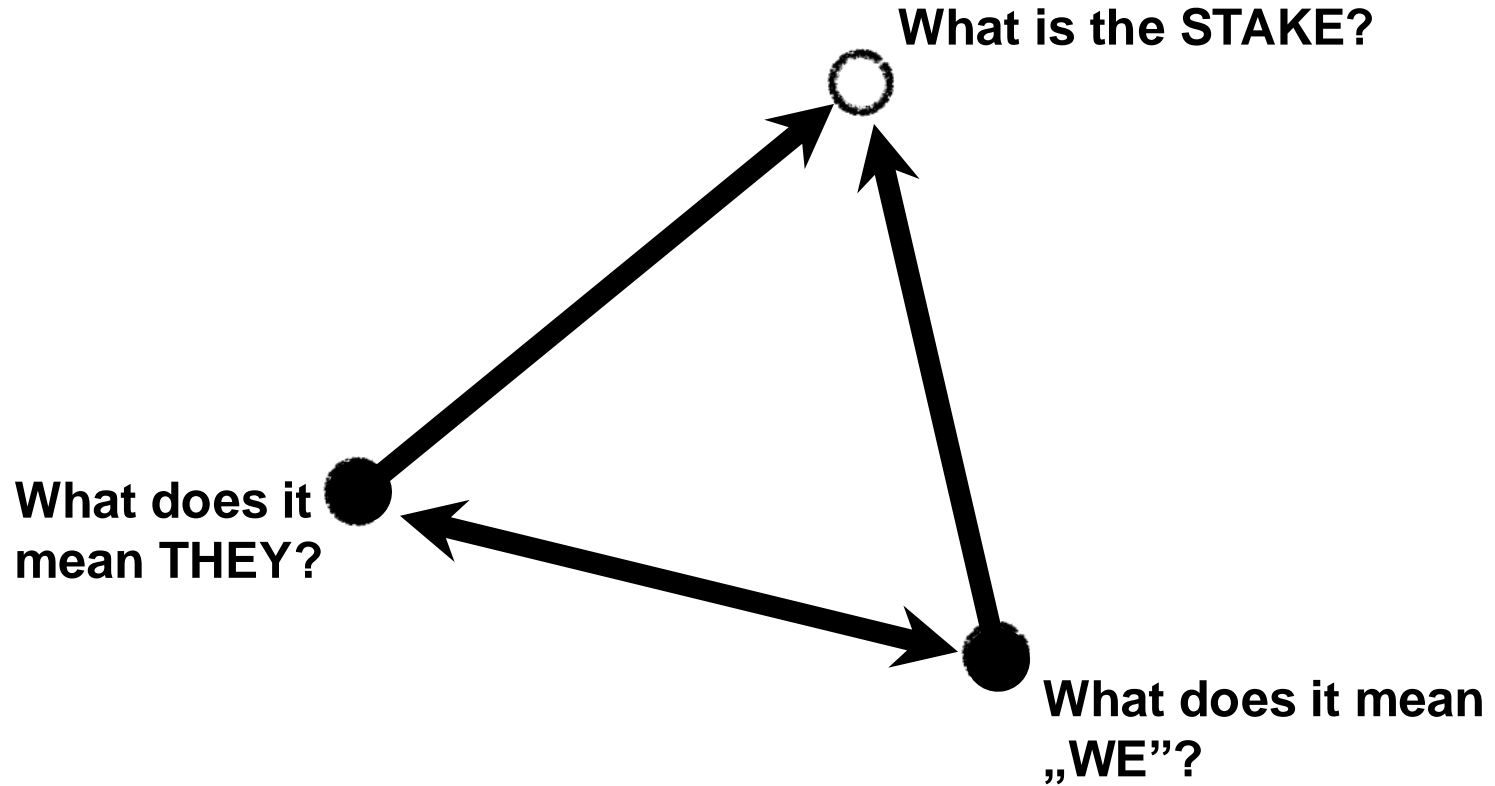


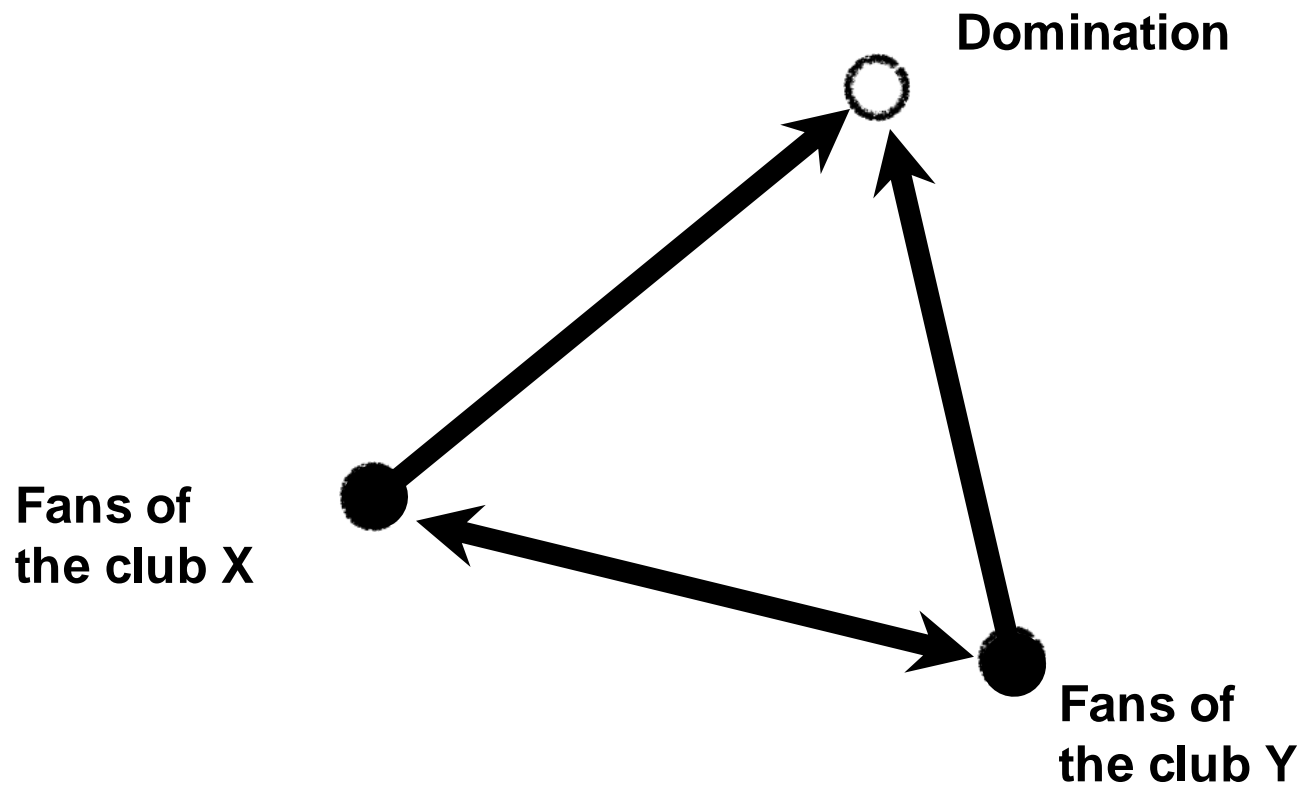
They have no right to human rights

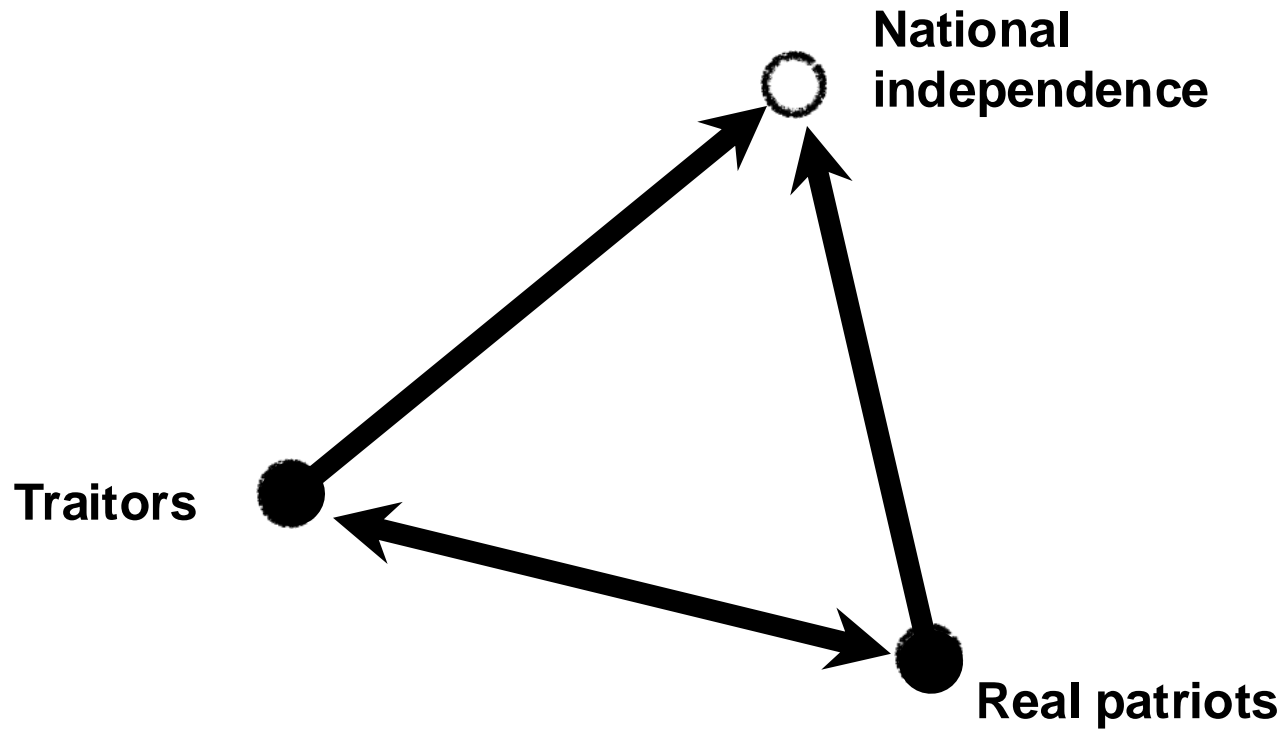
*„Let's defend us against
LGBT ideology and stop
listening to these stupidities
about those human rights
or any equality”*

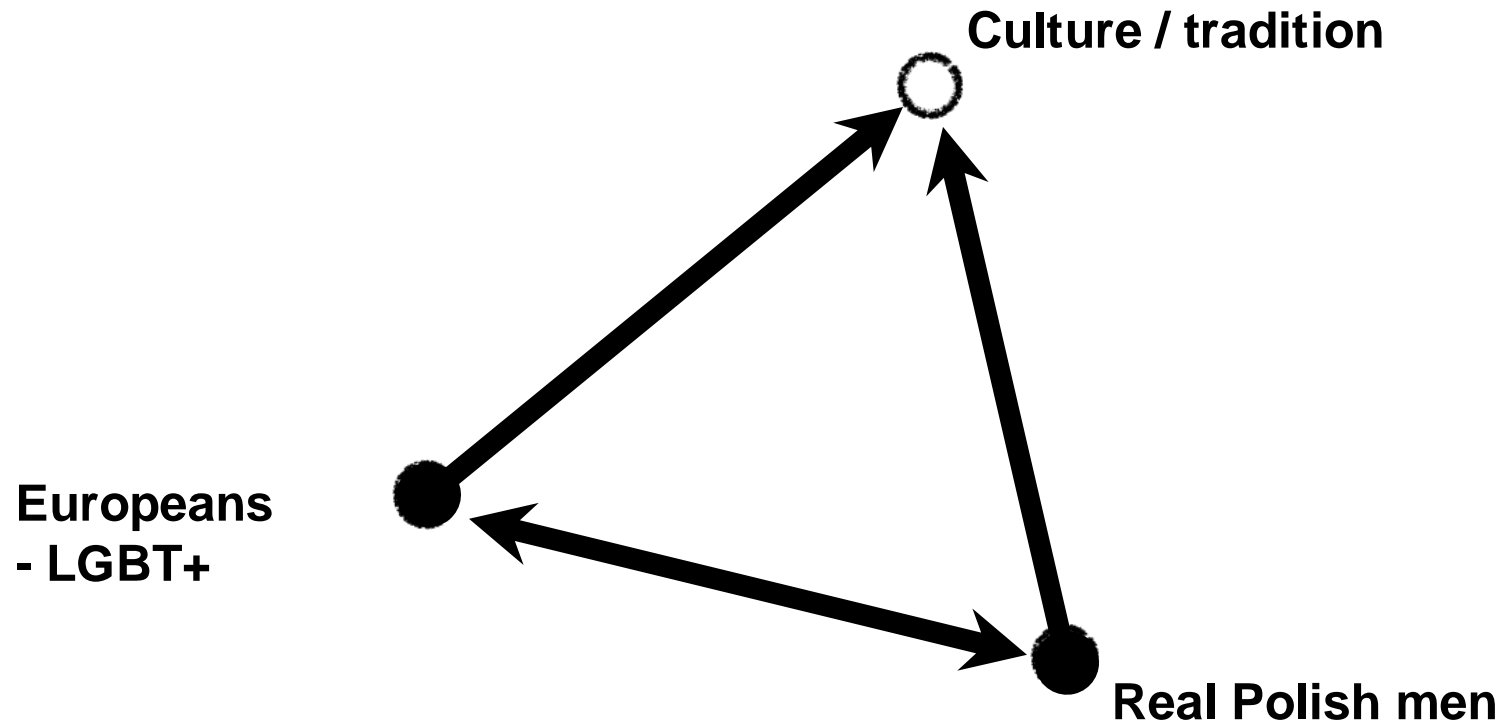
(Przemysław Czarnek,
13.06.2020 ex-minister of
education)





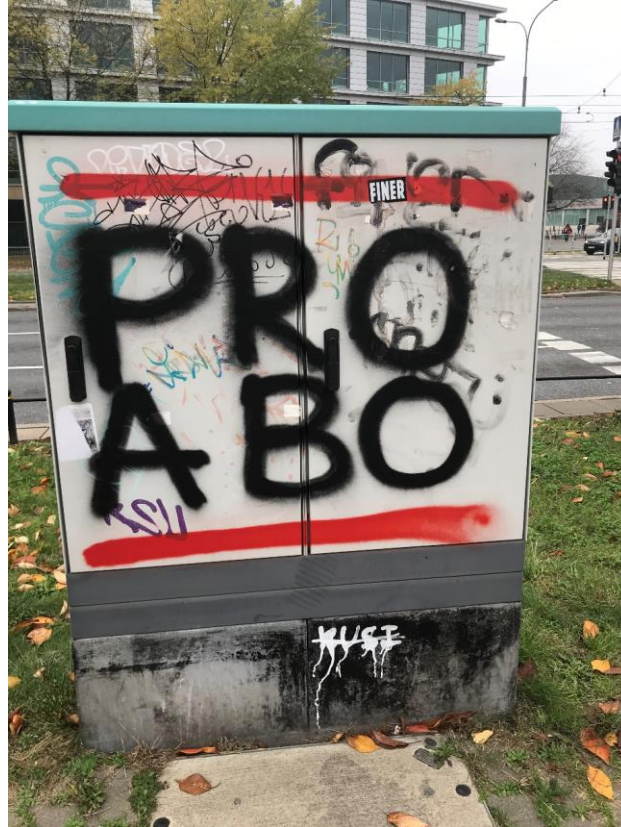








Radicalization



Wypierdalać! (get the fuck out!)



National Day in Warsaw (11th November)



Who are Europeans?

Article number 2: „The Union is founded on the values of respect for human dignity, freedom, democracy, equality, the rule of law and respect for human rights, including the rights of persons belonging to minorities. These values are common to the Member States in a society in which pluralism, non-discrimination, tolerance, justice, solidarity and equality between women and men prevail.”

Evolving the frontiers of evidence-based evaluation in the P/CVE and De-radicalisation fields

10:30-12:00



Anastasios Valvis

KEMEA

MODERATOR



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Evolving the frontiers of evidence-based evaluation in the P/CVE and De-radicalisation fields

10:30-12:00



Katharina Kayser

UNODC,
Independent
Evaluation Section



Moritz Schuberth

UNODC,
Independent
Evaluation Section



Aileen van Leeuwen

International Centre
for Counter-
Terrorism



Annelies Pauwels

Flemish Peace
Institute



Kai Brand-Jacobsen

PATRIR



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EVOLVING THE FRONTIERS OF EVIDENCE- BASED EVALUATION IN THE P/CVE AND DERADICALISATION FIELDS

12 SEPTEMBER 2024



Global Counter-Terrorism Coordination Compact – Working Group on Resource Mobilization,
Monitoring and Evaluation – Sub-Group on Evaluation

STRENGTHENING THE USE OF AVAILABLE EVIDENCE

Objective:
aggregating and
analysing evaluation
results under the
Global CT Strategy to
inform policies and
decision-making

Analysis of 118
reports; survey &
interviews; archival
data analysis

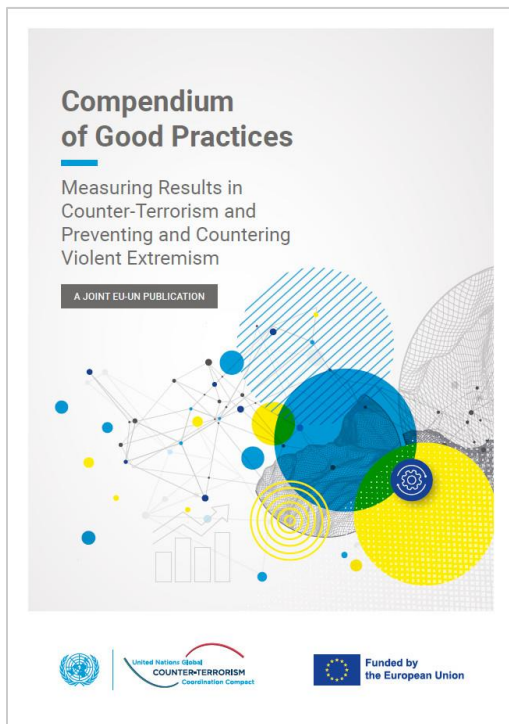
Results across all
objectives of the
Global CT Strategy

LEARN BETTER, **TOGETHER**
INDEPENDENT META-SYNTHESIS
UNDER THE GLOBAL COUNTER-
TERRORISM STRATEGY

DECEMBER 2021



LEARNING FROM GOOD PRACTICES FOR EVALUATIONS, STRUCTURES AND SYSTEMS



Good Practice Areas

- Evaluation Design and Process – promoting an enabling environment
- Leveraging Innovative Tools and Rigorous Approaches
- Advancing a Do No Harm Approach
- Integrating Gender Perspectives
- Learning and the Purposeful Use of Evaluation Results

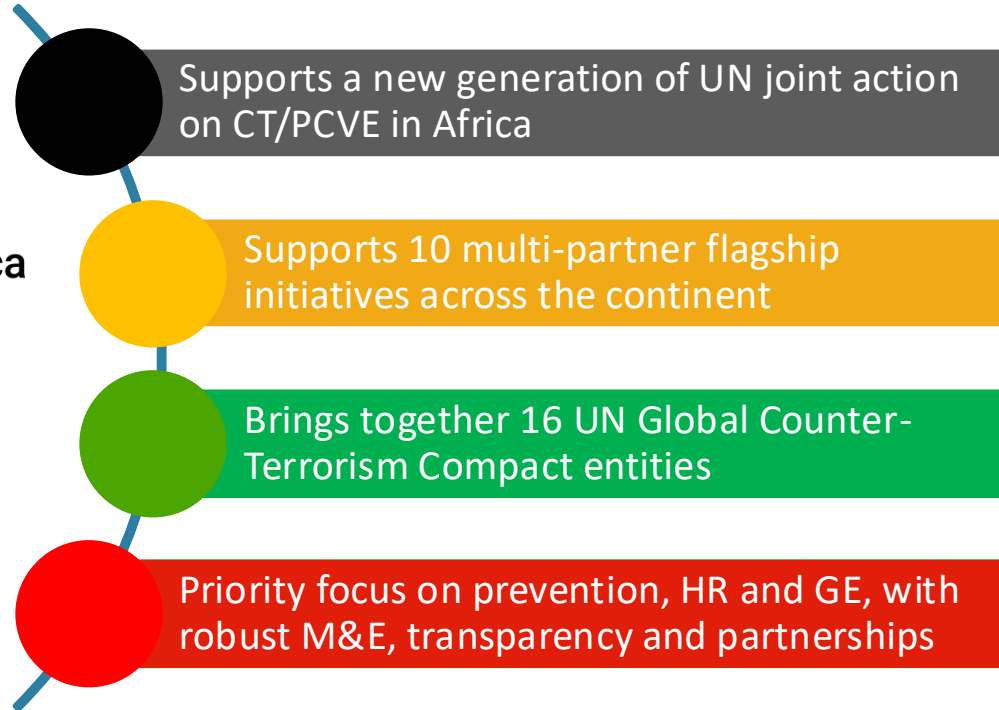
PRIORITIZING THE PLANNING FOR EVALUATIONS FROM THE ONSET



Joint Appeal for Counter-Terrorism in Africa

www.jointappeal.org

The Joint Appeal stands for the UN system's collective resolve to address complex and emerging threats strategically, innovatively and jointly.



WORKING TOGETHER FOR INNOVATIVE SOLUTIONS

Community
of Practice

Joint
Evaluations

Joint projects
and initiatives



THANK YOU!

Any questions?



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odhran.mccarthy@un.org (UNICRI)



www.unodc.org/unodc/evaluation
unodc-ies@un.org
www.un.org/counterterrorism/publications
oct-ecu@un.org

Gender, Ethical, Legal and Societal Aspects (GELSA) of P/CVE and De-Radicalisation Evaluations and Initiative Design

10:30-12:00



**Denitsa
Kozhuharova**

LIF, INDEED Ethical &
Legal Advisory Board

MODERATOR



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10:30-12:00



Norbert Leonhardmair

VICESSE



Carys Evans

ConnectFutures



Gazbiah Sans

PVE Works



Claudia Wallner

RUSI



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CONNECTFUTURES: BUILDING 'RESPONSIVE' AND DIFFERENTIATED EVALUATION IN EDUCATION PROGRAMMES

A REFLECTION ON SOCIETAL ASPECTS OF EVALUATION



CARYS EVANS
UNIVERSITY OF BIRMINGHAM
CONNECTFUTURES



RESEARCHING | TRAINING | FACILITATING

We have worked directly with:

- **196,043** young people
 - **15,000** teachers & practitioners,
 - **20,000** members of the public
- & reached **millions** online



AUGUST, 2024 – THE UK

.....



CONNECTFUTURES' TASK



“We really want some training for our youth workers on how to conduct mentoring related to what happened with the riots. Some of our young people were impacted – either targets of hate or actually involved. Our youth workers are unsure how to respond.”

Youth Organisation - London



WHAT WE KNOW...



Youth workers support:

- Young people **aged 13-18**
- They are most concerned about their **young men**
- Many of their young people have additional, complex needs – **intellectual disabilities** or **social, emotional mental health needs (SEMH)**
- Youth workers are already experts in mentoring and youth work



WHAT WE ALSO KNOW...



1. Training does not equal learning
2. Learning does not equal behaviour change
3. Individual behaviour change does not equal organisational change
4. Returning a changed person to an unchanged organisation is hopeless; more than one person is needed to create a critical mass
5. Measuring change needs **differentiating** for the adults, the young people, the learning requirements, the genders, the geographies, the way each YP was involved...



THE WHOLE TRUTH?



What might traditional programme evaluation data NOT tell us?

e.g. '80% of participants have a better understanding of consequences of rioting'

BUT:
what does understanding look like? What does it lead to? In what ways is this indicator understood differently by different participants? What specific element of the intervention can we credit this 'success' to?

HOW DO WE LEARN FROM THIS?



BUILDING OUR EVALUATION RESPONSE



Peer to peer evaluation and training activities

Activities for young people to develop their own indicators

Reflective activities throughout the programme

Visual aids – thermometers and mountains

Production of content – YPs explain what they have made and how it is relevant to the desired outcomes of the programme

Legacy resources and post-programme contact



IN THE DISCUSSION:



- How do we ensure we are considering what our evaluations are not telling us?
- How do we fill those gaps?
- How do we build on our learning every time we ‘respond’ to a phenomena?



THANK YOU



Questions?

www.connectfutures.org

info@connectfutures.org

[@ConnectFutures](https://www.instagram.com/ConnectFutures)



Shaping good practices in the field – finding solutions to close the gaps



Aligning rhetoric with actions

Presenter:

Gazbiah Sans
Director, PVE Works



**PVE Works | Preventing Violent
Extremism, Counter...**

www.pveworks.com

Why It Matters?



Aligning rhetoric with actions

Why it is important to address gender, ethical, legal and societal aspects in P/CVE and De-radicalisation evaluations and initiatives?



(Melbourne Australia – Banksy, 2004)

Theory and Practice



Aligning rhetoric with actions



(Gender Equality – Kimberly Gloria Choi , 2013)

- A gender sensitive approach
- Entry points of gender mainstreaming for PVE:
 - Institutional,
 - Policy, and
 - Program levels.

References



Aligning rhetoric with actions

- ASEAN Committee on Women (ACW) & ASEAN Commission on the Promotion and Protection of the Rights of Women and Children (ACWC). (2021). [ASEAN Gender Mainstreaming Strategic Framework 2021–2025](#). In *ASEAN Gender Mainstreaming Strategic Framework 2021–2025* (pp. i–ii).
- DCED. (2023). [Gender equality vs equity](#).
- European Institute for Gender Equality (EIGE). (2024). [What is gender mainstreaming](#).
- Organization for Security and Co-operation in Europe (OSCE). (2019). Bognoe, C., Quesada, K., Walorek, J., Peters, A., Barsa, M., Holmer, G., Avakov, A., Hejduk, A., King, O., Klosinska, A., & Koci, K. (2019). [Understanding the role of gender in preventing and countering violent extremism and radicalization that lead to terrorism: Good practices for law enforcement](#).
- Sans, Gazbiah. (2022). ia-forum.org. (n.d.). [Gender biases in Preventing Violent Extremism policies](#) - *International Affairs Forum*. Copyright 2002 Center for International Relations.
- Sans, Gazbiah. (2023). ia-forum.org. (n.d.). [Gender Inclusion: What it means to Gender mainstream in C/PVE and CT?](#) *International Affairs Forum*. Copyright 2002 Center for International Relations.
- UNFPA ESARO. (2023). [Gender equality](#).
- UNODC. Economic and Social Council. (2020). *Gender Brief for UNODC Staff: [Mainstreaming gender in Terrorism Prevention projects](#)*.

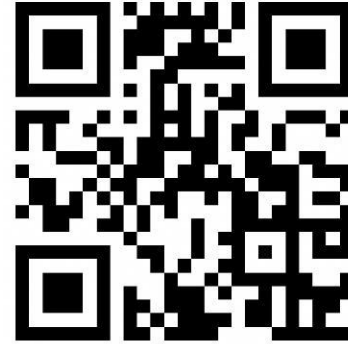
Questions?



Aligning rhetoric with actions

A graphic consisting of two overlapping square frames. The text "Thank you" is centered within the inner frame.

Thank
you



**PVE Works | Preventing Violent
Extremism, Counter...**

www.pveworks.com



INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Coffee Break

12:00-12:20

**Room: Coffee bar (ground floor)
& Fireplace Lounge (1st floor)**

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Community of Practice: INDEED SMART HUB

Identifying the key steps to improve evidence-based evaluation, evidence-based policy making and evidence-based practice in P/CVE and De-radicalisation- charting the way forward

12:20-13:00



Kai Brand-Jacobsen

PATRIR

SESSION HOST



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2nd Parallel working sessions - overview

14:00-15:40

14:00 15:40

2nd parallel working sessions

Improving dialogue and collaboration between policy makers, practitioners and researchers in practice:

Sharing ideas, needs and experiences for how to practically improve collaboration to improve and advance evidence-based policy and practice. How do we best bridge science and practice?

Room: Flow (2nd floor)

Moderator: Giorgos Triantafyllou, KEMEA

Speakers:

- Stephan Klose, VUB
- Stanislav Seiko, Riga Municipal Police
- Asma Kaouech, EFUS
- Edvin Sandstrom, Swedish CVE
- Saija Benjamin, City of Helsinki
- Bianca Cosca, National Intelligence Academy in Romania

Creating the 'infrastructure' for evaluation, learning and improvement:

Developing local, national and European systems and practices for strengthening capacities for evaluation, learning and collaboration. How do we best strengthen expertise and experience in evaluation?

Room: Loft (1st floor)

Moderator: Pedro Liberado, IPS

Speakers:

- Lotta Rahlf, Peace Research Institute Frankfurt
- Anneli Portman, Finnish Institute for Health and Welfare
- Sophie Ebbecke, GPPI, PrEval Project
- Torben Adams, Ministry of Justice of Bremen
- Kai Brand-Jacobsen, PATRIR

A dialogue on evaluation – the INDEED approach and beyond

A conversation with key innovators and colleagues in INDEED, from across Europe and beyond on how to implement evidence-based evaluation in practice.

Room: Industrial (ground floor)
live streaming available

Moderator: Marzena Kordaczuk-Wąs, PPHS

Speakers:

- Irina Van Der Vet, University of Helsinki
- Tarja Mankinen, Finnish Ministry of Interior
- Stijn Aerts, European Crime Prevention Network
- Dan Range, Coventry University
- Weronika Felcis, International Evaluation Academy

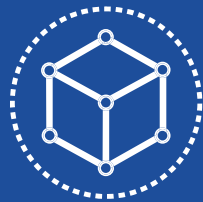


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INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Group Photo & Lunch Break

13:00-14:00

Room: Fireplace Lounge(1st floor)

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Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

14:00-15:40

MODERATOR

Giorgos Triantafyllou

KEMEA



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Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

14:00-15:40



Stephan Klose

Vrije Universiteit
Brussel



Stanislav Seiko

Riga Municipal
Police



Asma Kaouech

European Forum
for Urban Security



**Edvin
Sandstrom**

Swedish CVE



Saija Benjamin

City of Helsinki



Bianca Cosca

National Intelligence
Academy in Romania



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Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

**The importance of the role played by local authorities
in reinforcing the dialogue between policy makers,
practitioners and researchers**

European Forum for Urban Security (Efus) - 12 September 2024



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Evaluating PVE/CVE/Deradicalisation initiatives is a collaborative endeavour that is faced by :

Fragmented communication.

Different expectations and objectives.

Lack of trust and collaboration.

Lack of resources and capacities.

Different timelines.





“Local authorities are strategically well placed to implement actions and mobilise all relevant local stakeholders in the face of radicalisation, which threatens security and social cohesion”
2017 Security, Democracy and Cities Manifesto (Efus)





Local Authorities as Connectors

A key strategic position with proximity to all stakeholders.

Understanding local contexts and needs

Having the legitimacy to facilitate open and transparent dialogues with different stakeholders based on trust.

Ensuring the sustainability of Evaluation results as it will be integrated into strategic action plans.

Ensuring on-the-ground lessons and research insights inform and improve policy and practice.

Facilitating access to resources and expertise.





Ways Forward for Improving the PVE/CVE/De-radicalisation Evaluation Connections

Establish multi-stakeholder PVE/CVE/De-radicalisation evaluation task forces led by local authorities.

Align research timelines with policy needs.

Promote a collaborative inclusive approach that ensure all stakeholders understand and accept expectations.

Reframe the evaluative language, using one that is clear, concise and positive.

Facilitate continuous capacity-building to bridge the gap between theory and practice.

Provide resources for more joint projects that promote collaboration between the three groups.





Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

Thank you for your attention!

For connection and more information:

kaouech@efus.eu

<https://efus.eu/>



This project has received funding by the European Union's Horizon 2020 research and innovation programme H2020-SU-SEC-2020 under grant agreement no 101021701



Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

14:00-15:40



Stephan Klose

Vrije Universiteit
Brussel



Stanislav Seiko

Riga Municipal
Police



Asma Kaouech

European Forum
for Urban Security



**Edvin
Sandstrom**

Swedish CVE



Saija Benjamin

City of Helsinki



Bianca Cosca

National Intelligence
Academy in Romania



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Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

**The importance of the role played by local authorities
in reinforcing the dialogue between policy makers,
practitioners and researchers**

European Forum for Urban Security (Efus) - 12 September 2024



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Evaluating PVE/CVE/Deradicalisation initiatives is a collaborative endeavour that is faced by :

**Fragmented
communication.**

**Different
expectations
and objectives.**

**Lack of trust
and
collaboration.**

**Lack of
resources and
capacities.**

**Different
timelines.**



“Local authorities are strategically well placed to implement actions and mobilise all relevant local stakeholders in the face of radicalisation, which threatens security and social cohesion”
2017 Security, Democracy and Cities Manifesto (Efus)



Local Authorities as Connectors

A key strategic position with proximity to all stakeholders.

Understanding local contexts and needs

Having the legitimacy to facilitate open and transparent dialogues with different stakeholders based on trust.

Ensuring the sustainability of Evaluation results as it will be integrated into strategic action plans.

Ensuring on-the-ground lessons and research insights inform and improve policy and practice.

Facilitating access to resources and expertise.



Ways Forward for Improving the PVE/CVE/De-radicalisation Evaluation Connections

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Improving dialogue and collaboration between policy makers, practitioners and researchers in practice

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Saija Benjamin PhD
Senior specialist, P/CVE
City of Helsinki, Finland

Improving dialogue
and collaboration
between
policymakers,
practitioners and
researchers in
practice

Case PVE-E

Experiences and ideas from Helsinki

Mrs Bee as a practitioner

- Frontline observations, concerns
 - No action plan for situations of concern related to student radicalization
- Professional development
 - Optional, based on personal interest
 - Mandatory courses chosen by the school direction
- No interaction with policymakers



Mrs Bee as a researcher

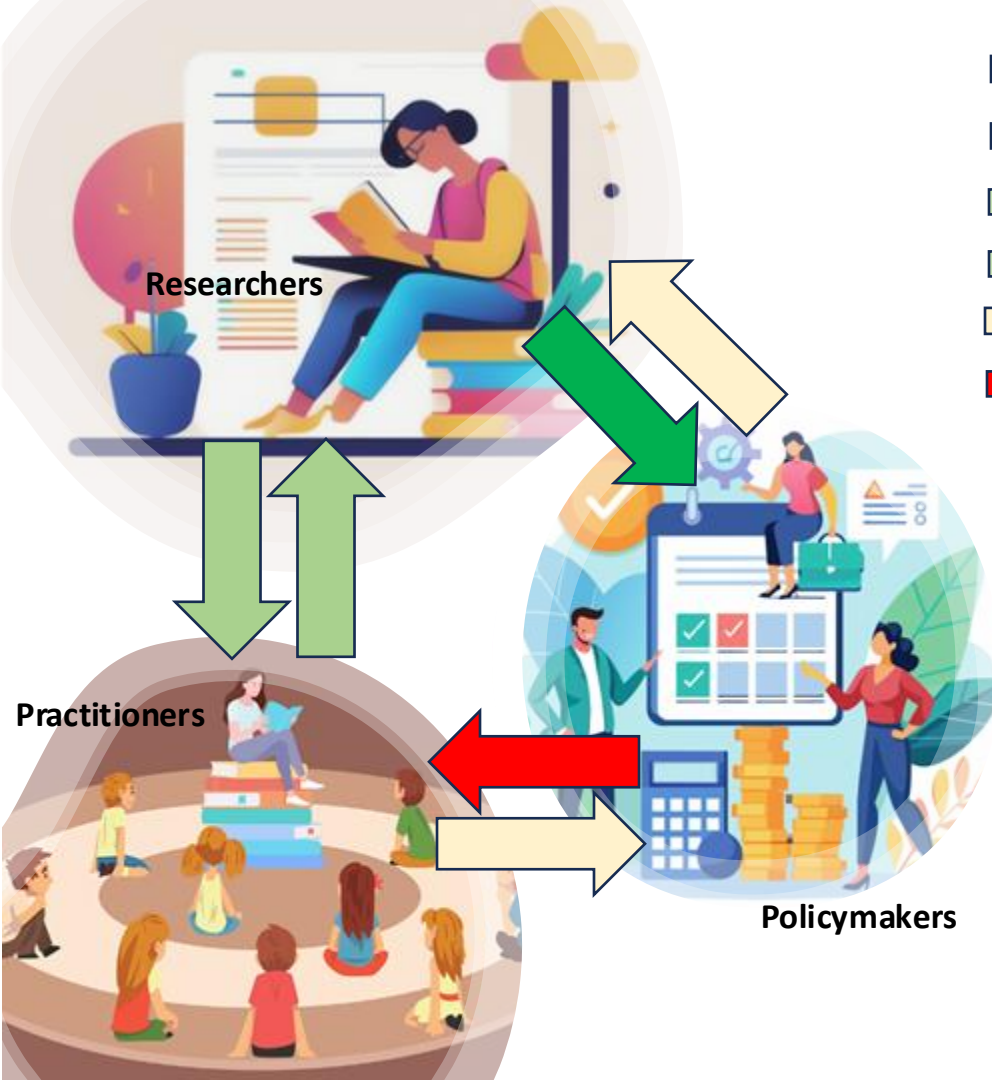
- Participating in academic discussions in national and international contexts
- Research findings turned into courses (!):
 - Courses of professional development for in-service teachers, youth workers and the police
 - Playbook for situations of concern
- Collaboration with policy-makers (!)
 - Drafting of guidelines for PVE-E



Mrs Bee as a policymaker

- Inviting researchers in round-table discussions (!)
- Inviting practitioners in round-table discussions (!)
- Analysis and understanding of the situation
- Presentation of the situation report to the city board and ideas for the next steps (needed interventions, resources & budget)





- Researchers to policymakers (policy briefs)
- Policymakers to researchers (tailored reports)
- Researchers to practitioners (trainings, courses)
- Practitioners to researchers (in studies)
- Practitioners to policymakers (through surveys)
- Policymakers to practitioners (information)

- Communication from policymakers to practitioners remains weak and challenging
- However, it would be central for successful implementation of new laws, regulations, and conditions
- But also critical in support after cuts in budgets and resources

Creating the 'infrastructure' for evaluation, learning and improvement

14:00-15:40



Pedro Liberado

Innovative Prison Systems

MODERATOR



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Creating the 'infrastructure' for evaluation, learning and improvement

14:00-15:40



Lotta Rahlf

Peace Research
Institute Frankfurt



Anneli Portman

Finnish Institute for
Health and Welfare



Sophie Ebbecke

GPPI, PrEval
Project



Torben Adams

Ministry of Justice of
Bremen



Kai Brand-Jacobsen

PATRIR



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Working Session Evaluation, learning and collaboration

INDEED
Final event

September 11-13th, 2024

Warsaw, Poland

Dr. Anneli Portman

Finnish Institute for
Health and Welfare

26/09/2024



Public sector: evaluation and money

- Evaluation of funded projects linked to **saving of public money**
 - How to measure something that didn't happen?
- Challenge: **to fund innovations**
- Question of **values**

26/09/2024



An example from Finland:

Combining data, money
and complex social
phenomenon in
evaluation

<https://sospedkeskus.fi/in-english/>

Public sector: learning from mistakes

- **Evaluation criteria not expressed** clearly enough
 - **Lack of clarity** damages **trust**
- **Power disparity** not taken into account (e.g. resources available)
- **Lack of understanding** of (sub)culture
 - Organisational culture, scientific field, minority cultures etc.



Public sector: collaboration (and hindrances)

- When there is not enough (political) common ground to **ensure the goal is shared**, collaboration becomes difficult
- Collaboration across policy fields to **ensure purposeful overlapping** of projects and their evaluation criteria
- Successful collaboration **requires**
 - **Understanding**
 - **Respect**
 - **Time**
 - **Other resources**

26/09/2024



Way ahead?

- **Local** evaluation needs mapped and met
- **Local** vision of results hoped for
- **Local** concrete actions

26/09/2024



What you see is what you get!

- **Kindness**
gives you eyes to see with
whom and how to work
- **Collaboration**
gives you wisdom and
capacities that are greater than
the sum of its parts





Thank you!

anneli.portman@thl.fi



Creating the Infrastructure for Evaluation, Learning, and Improvement

Strengthening Capacities for Evidence-based Evaluation, Learning, and Collaboration

Mr. Torben **ADAMS**

Ministry of Justice and Constitutional Affairs

Bremen/Germany



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Challenges in Current Evaluation Systems

- Increase in evaluations
- Lack of robust systems for quality evaluations
- Gaps in effectively using results for policy and practice improvements
- Lack of a structured Theory of Change





A Systems and Institutional Approach

- Key actors: policymakers, practitioners, evaluators
- Tools: SMART Hubs, Communities of Practice, repositories
- Theory of Change: Defining problems, assumptions, and activities
- Continuous evaluation and modification

Why Improved Systems Matter

- Consequences of weak evaluation infrastructure
- Benefits of strong systems
- Theory of Change: Mapping resources to impacts
- Real-life example

Bremen/Germany. Evaluation not only in line with the Prison law but a requirement accordingly to the prison act!



Why Improved Systems Matter

Real-life example

Bremen/Germany. Evaluation not only in line with the Prison law but a requirement accordingly to the prison act!

Prison Act § 93

§ 93 Evaluation, Criminological Research

- (1) Treatment programs for prisoners are to be designed, standardized, and ***reviewed* for their effectiveness based on scientific knowledge.**
- (2) The correctional system, particularly its task fulfillment and organization, the implementation of its guidelines, as well as the treatment programs and their effects on achieving the correctional goals, shall be ***regularly accompanied and researched scientifically by the criminological service, a university, or another appropriate institution.***

Recommendations and Ways Forward

1. Strengthen national and local forums
2. Establish centralized repositories
3. Invest in training programs
4. Integrate Theory of Change into evaluation systems
5. Continuous refinement of Theory of Change



Die Senatorin für Justiz
und Verfassung



**Freie
Hansestadt
Bremen**

Thank you for your attention

Contact: Torben.Adams@Justiz.Bremen.de
[LinkedIn](#)



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A dialogue on evaluation – the INDEED approach and beyond

14:00-15:40



**Marzena
Kordaczuk-Wąs**

Polish Platform for
Homeland Security

MODERATOR



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A dialogue on evaluation – the INDEED approach and beyond

14:00-15:40



**Irina Van Der
Vet**

University of Helsinki



**Tarja
Mankinen**

Finnish Ministry
of Interior



Stijn Aerts

European Crime
Prevention Network



Dan Range

Coventry University



Weronika Felcis

International
Evaluation Academy



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How to implement Evidence-based Evaluation in Practice

A dialogue on evaluation – the INDEED approach and beyond

September 12, 2024

Tarja Mankkinen



Case Finland

- The Government adopted an **updated National Action plan** for Prevention and Combating of violent radicalisation and extremism in June 11, 2024
 - This is the fourth program in sequence, and it updates and continues the program that was approved in 2019
 - “The progress of the measures in the Action Plan is assessed annually through process evaluations, **using principles based on evidence-based evaluation**. A questionnaire is used in the evaluation to ensure consistency both among stakeholders and over time.”
- **Some experience with evaluation:**
 - The National P/CVE Action Plan 2016 was evaluated by external evaluators
 - We found the evaluation process to be very valuable
 - However, there were some gaps in our knowledge and available tools.



How to do it - some preliminary ideas

- Objective is not only to evaluate the progress but also to **learn what works and what does not work**
- **Key actors**
 - National P/CVE Network and its thematic sub-groups
 - Researchers
- The evaluation will commence once the implementation begins



How to proceed

- **Discussion** in the National P/CVE Network:
 - Engaging a discussion on evaluation and why we need it, including a presentation by experts in the field
- **Selecting measures** to be evaluated:
 - Identifying and choosing the specific measures that will be subject to evaluation
- Designing the **evaluation process**:
 - Outline the evaluation process, including:
 - **Roles and responsibilities**: defining the roles and responsibilities of all involved parties
 - **Key indicators**: establish the key indicators to be measured
 - **Checkpoints**: Define the key checkpoints and milestones of the evaluation
 - **Communication guidelines**: Develop guidelines for effective communication through the evaluation process





I look forward to hearing your comments and feedback

A dialogue on evaluation – the INDEED approach and beyond

September 12, 2024

Tarja Mankkinen



INDEED project Final event

A dialogue on evaluation – the INDEED approach and beyond



WERONIKA FELCIS

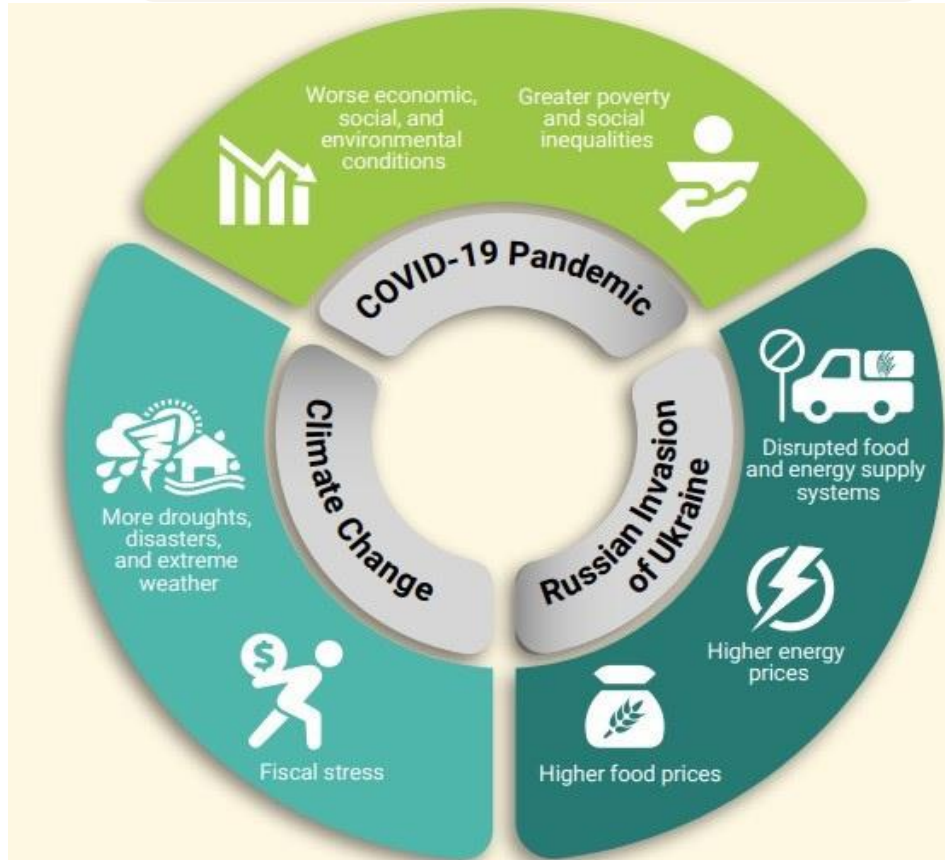
Vice-President to

 International
Evaluation Academy

Source: [Polycrisis Transition Consultancy: Global Polycrisis as a Pathway for Economic Transition](#)

12th September 2024 Warsaw, Poland

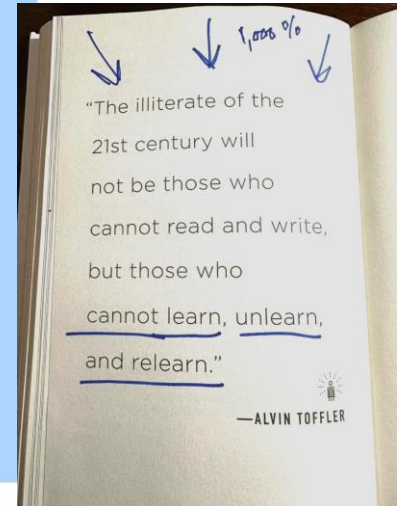
Polycrisis is not met with polyresponse



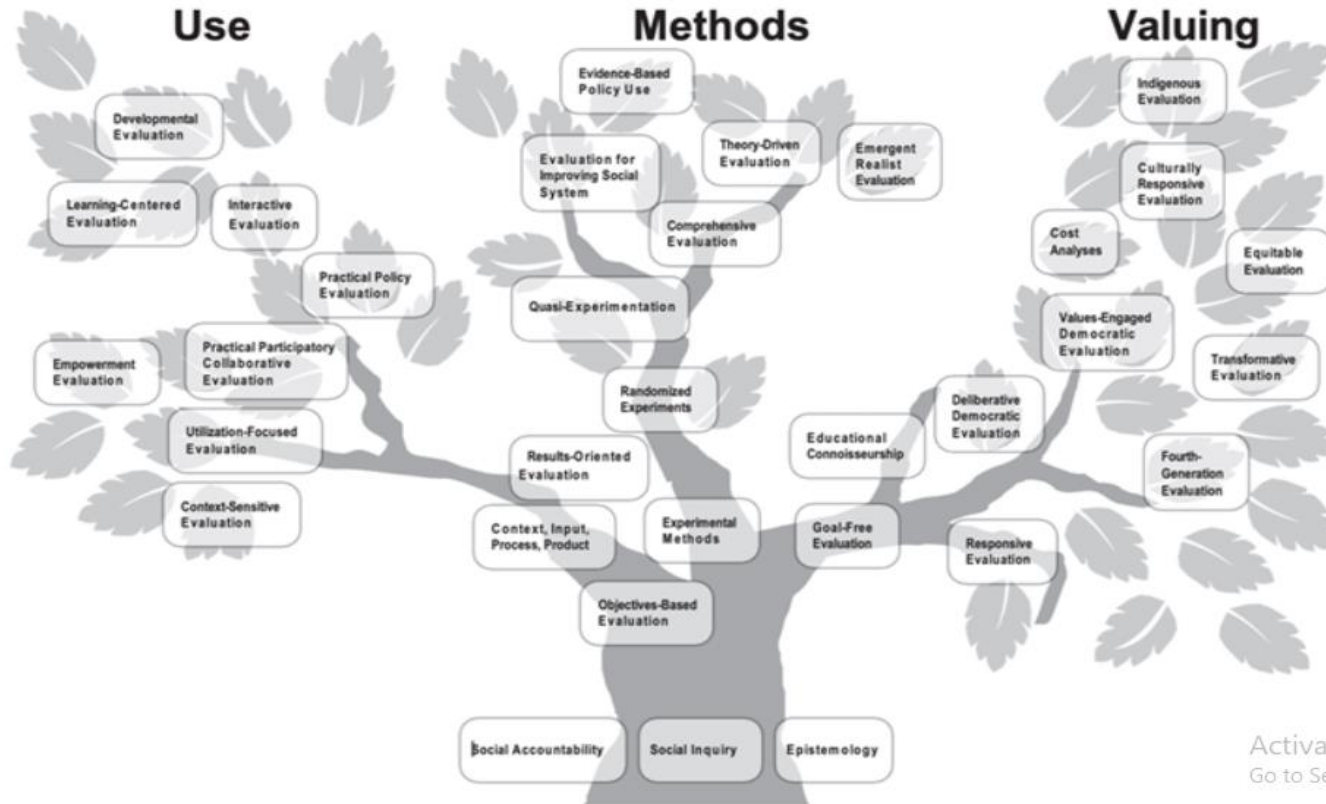
Sources: Lawrence, M., et al., "What is a global polycrisis?". Cascade Institute, Technical Paper #2022-4, (September 2022); UNDP, "RBAP Foresight Brief: Polycrisis and Long-term Thinking", (2022)

Evaluative response to the need for transformations:

Transformative evaluation (Donna M. Mertens, 2008 and Blue Marble Evaluation, Michael Quinn Patton, 2020)

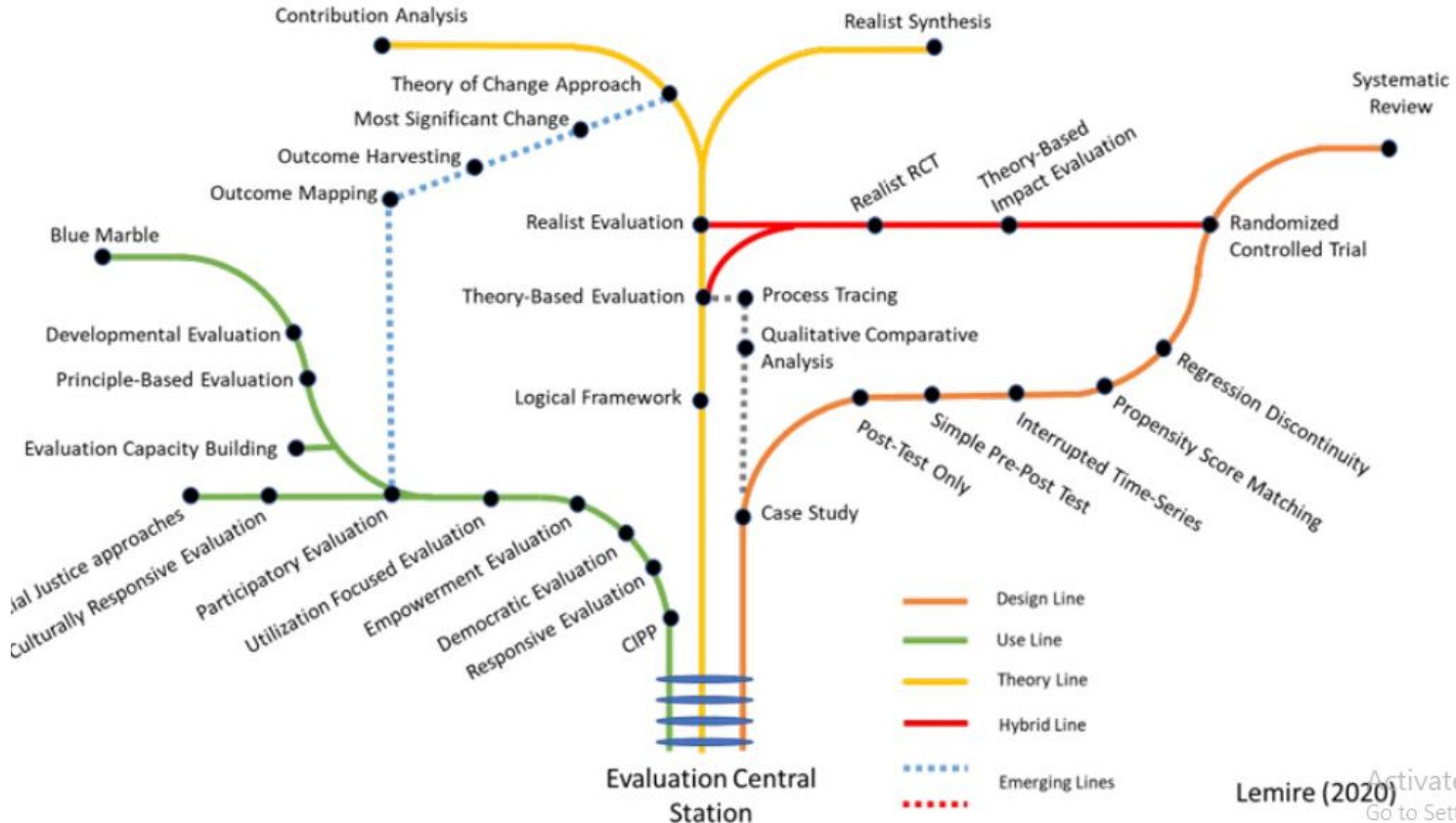


Evaluation for transformation



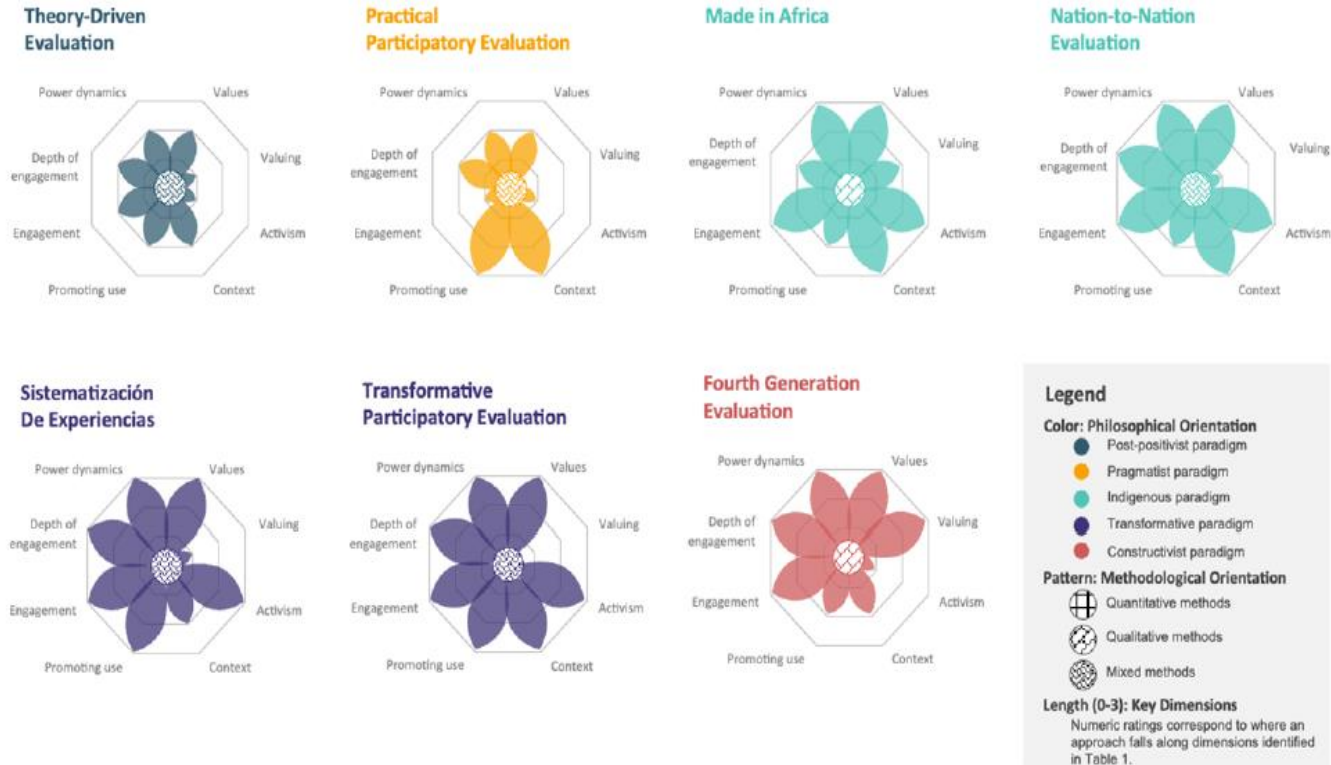
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Evaluation for transformation



Evaluation for transformation

Figure 1. The Garden of Evaluation Approaches: A Multidimensional Mapping of the First Seven Flowers

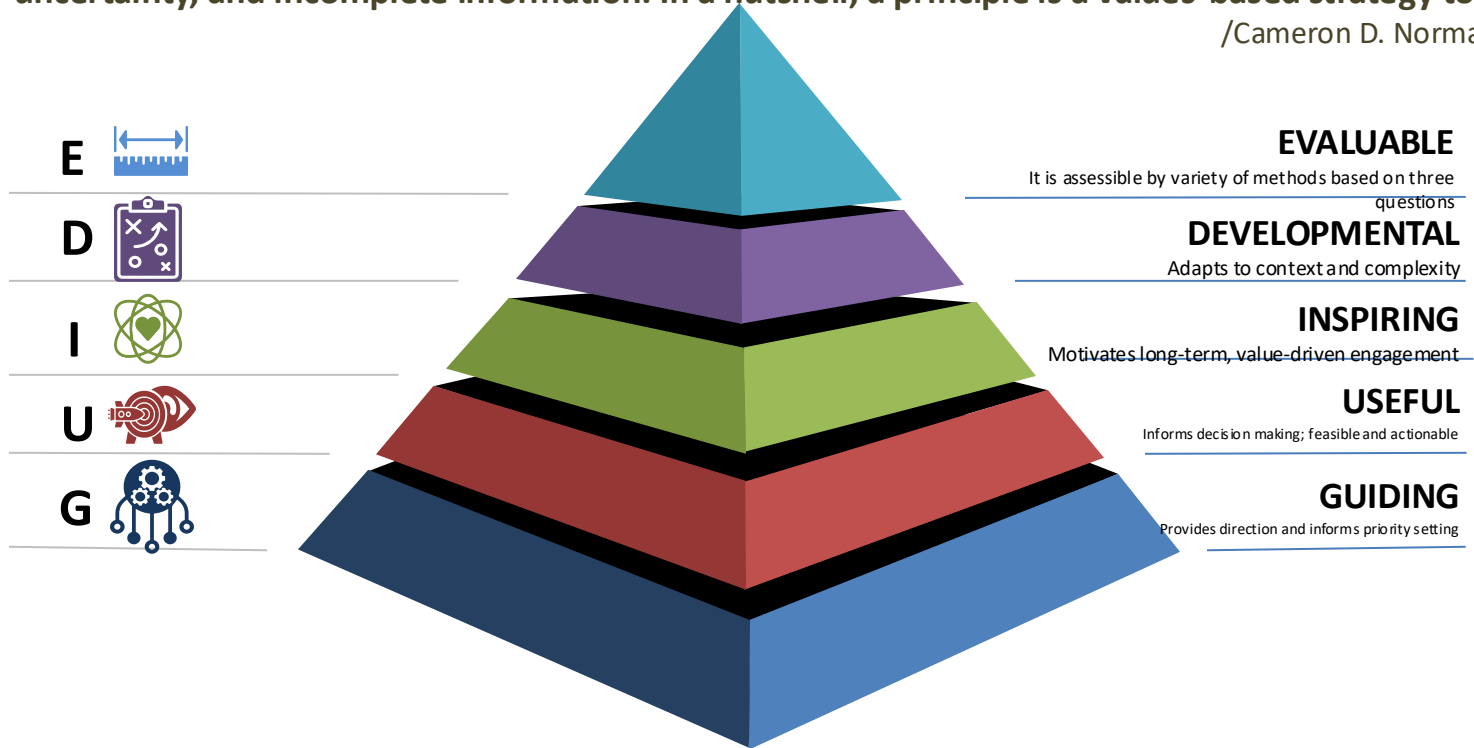


WHAT IS THE GUIDE TO BUILD PRINCIPLES?

Michael Quinn Patton, PFE, 2013

Principles are foundational guides to help us make decisions in the face of changing conditions, uncertainty, and incomplete information. In a nutshell, a principle is a values-based strategy tool.

/Cameron D. Norman/



TRANSPARENCY

RESPECT

ACCOUNTABILITY

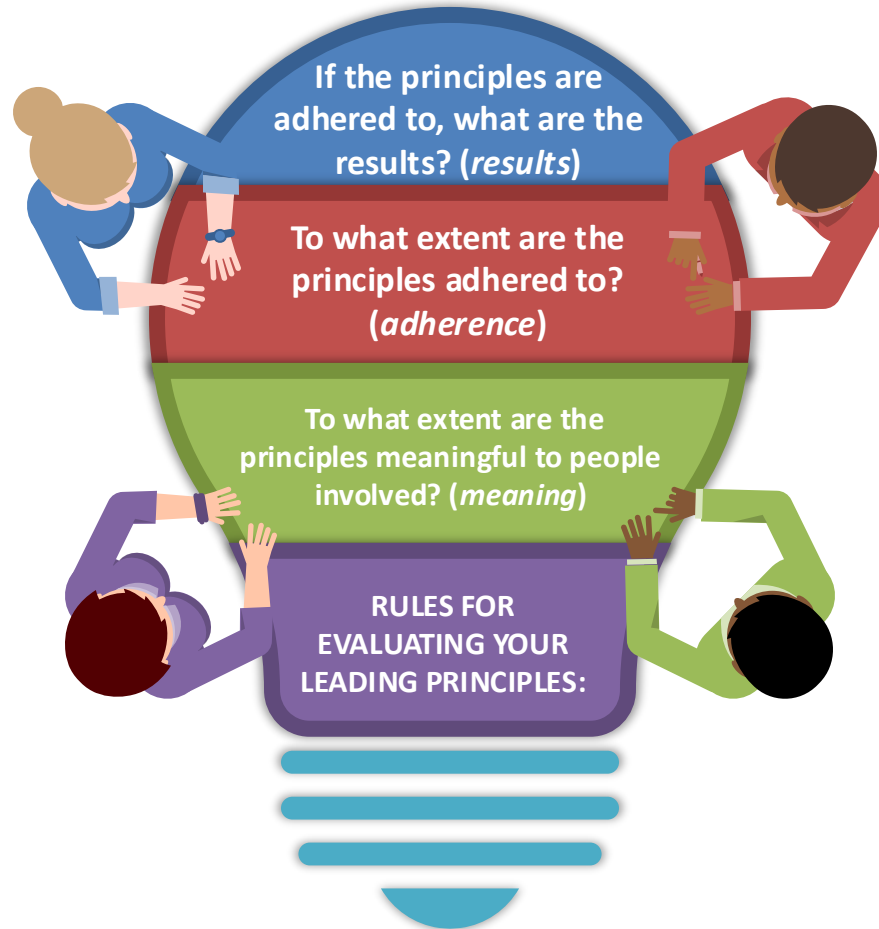
CONSISTENCY

KNOWLEDGE SHARING

®

How can principles be evaluable?

Three leading questions:



AI and evaluation

Lessons Learned what are already the AI skills in evaluation:

- 1. It can write well-crafted logical frameworks and program concepts.**
- 2. It is inclusive and politically aware, in a positive way.**
- 3. It is progressive and embraces a variety of methods and approaches.**
- 4. It is creative and can use various communication styles.**
- 5. It excels at concepts, not facts.**

/Silva Ferretti – independent evaluator with 25+ years of experience as a consultant for international NGOs and UN agencies in 50+ countries/



Recommendations for the future:

- 1. Embrace value-conscious technology development, recognizing the non-neutrality of AI and evaluation systems.**
- 2. Foster transdisciplinary collaboration between evaluators, AI developers, and policymakers.**
- 3. Develop adaptive evaluation frameworks for rapidly evolving AI technologies.**
- 4. Ensure ethical alignment between AI systems and human values in evaluation contexts.**

/Zach Tilton, Evaluation Specialist at [The MERL Tech Initiative](#) and Sandbox Working Group Co-lead for the [MERL Tech Initiative Natural Language Processing Community of Practice \(NLP-CoP\)](#)/

LOOKING FORWARD TO
LEARNING EVEN MORE
ABOUT YOUR IDEAS

WERONIKA FELCIS

vicepresident@ieac.global





INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Coffee Break

15:40-16:00

Room: Fireplace Lounge(1st floor)

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Community of Practice: INDEED SMART HUB final session

Developing final recommendations for policy makers, practitioners and researchers on advancing evidence-based evaluation, policy and practice in the P/CVE and De-radicalisation fields

16:00-17:00



Kai Brand-Jacobsen

PATRIR

SESSION HOST

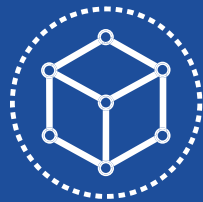


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INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Closing Speeches

17:00-17:30

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INDEED

Evidence – Based Model for Evaluation of
Radicalisation Prevention and Mitigation

Networking, exchanging thoughts and reflections

17:30-19:00

Room: Fireplace Lounge(1st floor)

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